

NHS LANCASHIRE AND SOUTH CUMBRIA ICB FULL DECISION MAKERS REGISTER OF INTERESTS - 16 SEPTEMBER 2025									
Name	Current position (s) held in the ICB i.e.: Board Member; Committee Member; Employee or other	Declared Interest (Name of the organisation and nature of business)	Financial Interests	Non-Financial Professional Interests	Non-Financial Personal Interests	Indirect	Nature of Interest	Date of Interest From	Date of Interest To
Dr Ridwaan Ahmed	Place Clinical and Care Professional Lead, Blackburn with Darwen. Representative on the Blackburn with Darwen Place Based Partnership Board	Blackburn North PCN	Y				Clinical Director	01/01/2019	Ongoing
		Brownhill Surgery	Y				GP/Contract Holder	01/01/2014	Ongoing
		Lancashire and South Cumbria ICB		Y			Health Inequalities Clinical Lead	01/01/2023	Ongoing
		Blackburn North Primary Care Network	Y				Clinical Director	01/01/2019	Ongoing
Angela Allen, CEO of Spring North (a VCFSE provider)	Committee Member	CEO of Spring North (a VCFSE provider)	Y				As CEO of a VCFSE provider organisation, there may be agenda items and discussion on commissioning/funding opportunities or performance issues of commissioned services that may involve my organisation.	2020	Ongoing
Bernard Alston	Senior Manager (Clinical Lead)	Nil							
Andrea Anderson	Director of People - Place and Programmes (Workforce)	Nil							
Helen Arthur	Associate Director Population Health (Lancashire)	Nil							
Terry Atherton	ICB Pharmacy Services Group	Nil							
Debra Atkinson	Company Secretary/Director of Corporate Governance	Nil							
Dr Cruz Augustine	GP Clinical Lead	Adelaide Street Family Practice, Blackpool	Y				GP Partner	01/01/2007	Ongoing
		Blackpool Central West PCN	Y				Director	18/03/2022	Ongoing
		Ask Properties Ltd		Y			Director	11/07/2018	Ongoing
		The Laurels Medical Services Ltd	Y				Director	26/02/2015	Ongoing
		Stoney Hill Medical Centre				Y	Wife, Dr Neelima Augustine, GP Partner, Stonyhill Medical Practice, Blackpool	01/01/2010	Ongoing
		Central West PCN, Blackpool	Y				Population Health Lead	01/04/2023	Ongoing
Mark Bakewell	Interim CFO (effective 1 October 2025)	NHS England		Y			Wife is employed by NHS England in national role re Learning Disability and Autism	01/07/2024	Ongoing

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Fiona Ball	Senior Manager	Nil							
Dr Nicola Bamford	Designated Doctor Safeguarding	East Lancashire Hospitals Trust		Y			Work as Consultant Paediatrician for ELHT	01/01/2008	Ongoing
Amanda Bate	Head of Communications and Engagement	Blackpool Hospitals Trust				Y	Daughter is registered nurse employed at Blackpool Hospitals Trust in the Community Team	01 July 2022	Ongoing
Andrew Bennett	Director of Population Health	Lancashire Teaching Hospitals NHS Foundation Trust				Y	My wife is a Specialist Nurse for MND employed by Lancashire Teaching Hospitals	01 July 2022	Ongoing
Dr Aliya Bhat	ICB Clinical Lead for Paediatrics and Maternity Services	I earn a secondary income from this role as a medical advisor. I am employed by the ICB for this role	Y				I earn a secondary income from this role as a medical advisor. I am employed by the ICB for this role	01/01/2022	Ongoing
James Birrell	Non-Executive Member Audit Committee Chair Conflicts of Interest Guardian	Nil							
Dr Adam Black	GP Clinical Lead for Planned Care (Place - Pennine)	Cornerstones Practice	Y				GP Partner Cornerstones Practice. Decisions affecting the income of General Practice would affect me financially.	01/08/2008	Ongoing
		East Lancs Medical Services	Y				I work a few sessions for East Lancs Medical Services, providing GP sessions for this out of hours GP provider. any commissioning decisions relating to this company may affect me financially	02/08/2008	Ongoing
David Blacklock Chief Executive People First/Healthwatch Cumbria and Lancashire	Participant - Healthwatch	Healthwatch Lancashire	Y				Healthwatch Lancashire is commissioned by the ICB to deliver engagement projects and services	Aug-22	Ongoing
		Healthwatch Lancashire	Y				Healthwatch Lancashire is commissioned by Local Authorities to deliver engagement activities and services.	Aug-22	Ongoing
		The Well CIC	Y				Appointed as interim Chief Executive Officer. The organisation provides drug and alcohol addiction recovery services in Lancashire and South Cumbria and could potentially receive funding/commissions from the ICB and other NHS organisations.	19 October 2024	Ongoing
Stewart Bond	Associate Director - Digital Intelligence & Data Science	Patronage Ltd	Y				Director and Owner	01 March 2015	Ongoing

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David Bradley	Dental Advisor	Genix Healthcare	Y				Directorship of a company that provides clinical services to Genix Healthcare who hold contracts with the ICB.	Oct-23	Ongoing
Jane Brennan	Director of Adult Health and Care	Nil							
David Brewin	Associate Director of Customer Care and Engagement	Nil							
Joel Burchett Adult Social Care Workforce Development Lead	Committee Member	Nil							
Mike Burgess (named deputy for Chris Cutts) Deputy Director - Workforce and Education Strategy Workforce Training and Education, NHS England – North West	Committee Member	Nil							
Fleur Carney	Director of Mental Health	Nil							
Jane Cass	Director of Partnership and Collaboration	Change Grow Live				Y	Partner works for Change Grow Live – A national health and social care charity that those challenged by drug and alcohol use.	01 November 2022	Ongoing
Peter Chapman	Associate Director SEND and Complexities	Nil							
Aisha Chaudhary	Director of Culture and Inclusion	Nil							
Dr Umesh Chauhan	GP Clinical Lead for Quality (System and Place)	Professor of Primary Care	Y				Professor of Primary Care	01/07/2017	Ongoing
		NICE		Y			Member - NICE Quality Standards Committee	01/09/2018	Ongoing
		Royal College of Practitioners		Y			Member - Royal College of Practitioners	01/01/2010	Ongoing
		Diabetes UK		Y			Member - Diabetes UK	01/01/2007	Ongoing
		Health Innovation North West Coast		Y			Steering Board Member - Health Innovation North West Coast	01/01/2014	Ongoing
		Blackpool Teaching Hospitals Trust				Y	Brother employed by Blackpool Teaching Hospital	01/01/2004	Ongoing
		Pendle West PCN		Y			Member - Pendle West PCN	01/01/2019	Ongoing
		East Lancashire Hospitals Trust				Y	Spouse employee of East Lancashire Hospitals Trust	01/01/2007	Ongoing
		GP Partner Pendle View Medical Centre	Y				GP Partner Pendle View Medical Centre	01/04/2016	Ongoing

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		ACCIA North West Sub-Committee		Y			Member of the ACCIA North West Sub-Committee	01/03/2024	Ongoing
		Pendle View Healthcare Ltd	Y				Pendle View Healthcare Ltd Shareholder	01/07/2024	Ongoing
Dr Damien Cheema	Clinical and Care Professional Digital Place Lead South Cumbria	Lancaster Medical Practice	Y				GP Partner	01/09/2018	Ongoing
Carrie Cobb Non Exec director at UHMBT	ICB clinical lead Virtual wards , Left ICB 31 July 25	LSCICB & UHMBT			Y		Work at the ICB and also at UHMBT on the board as a NED	07/08/2023	Ongoing
Julie Colclough	Partner Member - Primary Medical Services	General Practice GMS NHS Contract	Y				General Practice GMS NHS Contract holder - Cartmel Surgery	01/07/2018	Ongoing
		Grange and Lakes Primary Care Network	Y				Clinical Director	01/07/2019	Ongoing
		Army		Y			8 Rifles Regimental Medical Officer	01/01/2000	Ongoing
		Cartmel Surgery				Y	Husband is a partner in the business.	01/01/2025	Ongoing
Elaine Collier	Deputy Director of Operational Finance	Nil							
Debbie Corcoran Director of Governance Nelson and Colne College Group	Non-Executive Member	Nelson and Colne College Group		Y			The College works directly with NHS organisations/Trusts to deliver training. A College Board member is a non-executive Director of East Lancashire Hospitals Trust; another is a non-executive director at NWS. A committee member was previously Chief Executive at Pendleside Hospice this interest has now ceased (1 Jan 25). The Adult Community Learning (ACL) delivery arm of Nelson and Colne College Group - Lancashire Adult Learning or LAL - are developing links with Primary Care Networks to offer support with social prescribing through provision of learning and skills to support to the community at no cost.	22 September 2023	Ongoing
		Intersystems: commercial organisation which contracts with acute NHS Trusts for the provision of electronic patient record (EPR) systems.				Y	Husband is an employee	20 February 2017	Ongoing
		Trusthouse Lancashire				Y	Daughter is a volunteer	28 August 2023	Ongoing
Dr Ewa Craven	Transitional Clinical GP Lead	Lostock Hall Medical Centre	Y				Lead GP	01/01/2019	Ongoing
		LHMC Building	Y				Property partnership for ownership of LHMC building with Dr Paul Methukunta (Briarwood Medical Centre) and David Pearson (LHMC Practice Manager)	01/01/2017	Ongoing
		Ribble Medical Group PCN	Y				Director	01/01/2023	Ongoing
		LMC		Y			Representative	01/01/2014	Ongoing
		GP with Specialist Interests in Gynae		Y			GP with SI in Gynae	01/01/2012	Ongoing
		Lostock Hall Medical Centre				Y	Married to LHMC Practice Manager	01/01/2009	Ongoing
		Dardsley Medical Private Provider	Y				Director	01/01/2024	Ongoing

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		Greater Lancashire Hospital	Y				employed as Menopause Specialist	01/01/2022	Ongoing
		BMS Menopause Specialist		Y			Menopause Specialist	01/01/2022	Ongoing
Philippa Cross	Associate Director Place Development and Integration, ICB/ELHT	Committee Member		Y			Employment is hosted by ELHT (seconded into ICB) and ELHT are a key member of the Blackburn with Darwen Place-based Partnership which I support.	01/02/2019	Ongoing
Sheena Cumiskey	Non-Executive Member ICB Deputy Chair Senior Independent Non-Executive Director Quality and Outcomes Committee Chair	NHS Confederation	Y				Work with the NHS Confederation on newly appointed Chief Executive Group	01 July 2022	Ongoing
		The Value Circle	Y				Associate	18 July 2022	Ongoing
Aaron Cummins Chief Executive Officer University Hospitals Trust Morecambe Bay NHS FT	Partner Member - Acute Left position with ICB on 31 July 2025	University Hospitals Morecambe Bay NHS FT	Y				Chief Executive Officer of UHMB NHS FT	01 April 2018	Ongoing
		Provider Collaborative Board	Y				Lead CEO of the PCB	01 September 2023	Ongoing
		Ophthalmology Transformation Board		Y			Chair of the Board	01 January 2021	Ongoing
		Integrated Stroke delivery Network (ISDN)		Y			Chair of the ISDN	01 September 2020	Ongoing
Andy Curran	Associate Medical Director	Lancashire Teaching Hospitals NHS Foundation Trust	Y				Substantive role is Consultant in Emergency Medicine (seconded to ICB in Associate Medical Director Role)	01 August 2007	Ongoing
		North West Ambulance Service	Y				Associate Medical Director	01 February 2008	Ongoing

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		North West Air Ambulance Charity	Y				Medical Director	August 2017.	Ongoing
Ruth Cuthbert	EFTP as a clinical adviser (optometry)	Galloways Society for the Blind			Y		Trustee	17/02/2020	Ongoing
		PSG and PLDP for Professional Standards	Y				Professional Advisor and discipline specific member,	2.8.2015	Ongoing
Chris Cutts Director of Workforce, Training and Education (NHS England)	Committee Member	Chair of Grappenhall Youth and Community Association			Y		Chair of Grappenhall Youth and Community Association	01/01/2022	Ongoing
Dr Santhosh Davis	Clinical and Professional Lead for Place - East Lancashire	BW Medical Centre a member of ELA. Works shifts for ELA in extended hours service, Federation of GP's	Y				BW Medical Centre a Member of ELA. Works shifts for ELA in extended hours service, Federation of GP's	01/01/2018	Ongoing
		BW Medical Centre is a member of East Lancashire Medical Services		Y			BW Medical Centre is a member of East Lancashire Medical Services	02/04/2012	Ongoing
		Director of Darwen Consultancy	Y				Director of Darwen Consultancy	01/06/2011	Ongoing
		BW Medical Centre is working with ELHT for GUB project for developing MSK referral pathways	Y				BW Medical Centre is working with ELHT for GUB project for developing MSK referral pathways	01/01/2022	Ongoing
		Central Manchester University Hospitals NHS Foundation Trust				Y	Wife works for Central Manchester University Hospitals NHS Foundation Trust	01/04/2013	Ongoing
		GP Partner at Burnley Wood Medical Centre	Y				GP Partner at Burnley Wood Medical Centre	02/04/2012	Ongoing
		CFACTOR Private Limited , share holder	Y				CFACTOR Private Limited , share holder	01/06/2017	Ongoing
Dr Mark Denver	Clinical Lead Ambulance Commissioning	Nil							
Dr Lindsey Dickinson	Associate Medical Director Primary Care	The Chorley Surgery	Y				GP Partner	2011	Ongoing
		Chorley Central Primary Care Network limited	Y				Shareholder	November 2022.	Ongoing
		LSCFT				Y	Sister-in-law is Team Manager for LSCFT	2018	Ongoing

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		Positive Solutions				Y	Husband works for 'Positive Solutions', company provides software solutions to pharmacy industry	November 2022.	Ongoing
		LSCFT				Y	Sister is Team manager for Rapid intervention and treatment team in Blackpool, for LSCFT	01 February 2024	Ongoing
Katherine Disley	Director of Operational Finance (on secondment to OneLSC from 3rd March 2025)	Nil							
Dr Lauren Dixon	Place Clinical Lead Morecambe Bay	Bridgegate Medical Centre	Y				GP Partner	01/11/2009	Ongoing
Sam Doherty Unison Representative	Committee Member	Awaited							
Liz Dover	Programme Lead All Age Mental Health	MH Project			Y		My son works in the MH project office team	01 January 2024	Ongoing
Stephen Downs	Acting Chief Finance Officer	Manchester City Council	Y				Independent Member of the Manchester City Council Audit Committee	01-Jan-24	Ongoing
		Greater Manchester Mental Health NHS Foundation Trust			Y		Wife is the Deputy Director of Finance at Greater Manchester Mental Health NHS Foundation Trust	01/01/2023	Ongoing
Ann Dunne	Director of Safeguarding job share	Nil							
Vicki Ellarby	Director of Place Development and Integration South Cumbria	Nil							
Nicola Entwistle	Senior Children's Assessor	Frank House Care Services Ltd				Y	Partner's friend is owner of Frank House Care services LTD who support in a caring role (none nursing) They offer home care (support with a variety of tasks, to help with the day to day lives of clients) and outreach (Supporting to attend financial, medical and social appointments, Accessing local community groups, Assisting in educational, employment and training opportunities)	01/01/2021	Ongoing

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Debbie Eyitayo	Chief People Officer	Member of the board of trustees of a charity providing counselling, support and education in UK and Ireland		Y			Member of the board of trustees for Rhema UK and Ireland - a charity providing counselling, support and education in UK and Ireland	29/06/2023	Ongoing
		Healthcare People Management		Y			Trustee	1.7.25	30.6.28
Roy Fisher	Non-Executive Member	Layton Primary School, Blackpool		Y			Chairman of the Governing Body	2008	Ongoing
	Chair of Remuneration Committee								
Lisa Flanagan	Senior Programme Manager- Cancer Alliance	Nil							
Craig Frost	Associate Director of Urgent and Emergency Care	Royal Blackburn Hospital and East Lancashire Hospitals NHS Trust				Y	Spouse is an Advanced Clinical Practitioner at Royal Blackburn Hospital employed by East Lancashire Hospitals NHS Trust	01 July 2022	Ongoing
John Gaskins	Associate Director of Finance	Burton Morewood CE Primary Academy & Nursery			Y		Trustee and Chair of Audit Committee	Jan-23	Ongoing
Victoria Gent Director of Children's Service Blackpool Council	Participant	Blackpool Council	Y				Director of Children's Services	Nov-10	Ongoing
Jason Gernon	ICB Digital	Nil							
Dr Kathryn Greenwood	GP Clinical Lead	Retired GP having worked in the Fylde Coast for 32 years			Y		Retired GP having worked in the Fylde Coast for 32 years	14/12/2022	Ongoing
		FCMS		Y			I hold a £1 share in FCMS. This has never led to any income for me in the last 20 years		
Elizabeth Goodman	Associate Director Quality Assurance / Planned Care	A number of organisations including NHS Trusts outside of the Lancashire and South Cumbria footprint				Y	Husband, Steven Goodman undertakes programme management work in a number of organisations, including NHS Trusts. This work is outside of the Lancashire & South Cumbria footprint	August 2017.	Ongoing
		QSAVI	Y				Director	March 2021.	Ongoing
Lindsay Graham Lancashire and South Cumbria Director (Healthwatch Cumberland, Westmorland and Furness)	Committee Member	Healthwatch	Y				Healthwatch may be commissioned at times by the ICB to deliver engagement activities and services.	1.4.22	Ongoing

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		Carlisle Parkrun			Y		Carlisle parkrun Event Director (volunteer role with overall responsibility for the safe and effective running of Carlisle parkrun on behalf of parkrun UK/Global.	1.1.2018	Ongoing
		People First Independent Advocacy	Y				Local VCFSE organisation providing a range of services to support people to lead the lives they choose.	27.4.2008	Ongoing
Neil Greaves	Director of Communications and Engagement	Nil							
Dr Peter Gregory	Associate Medical Director Primary Care, Clinical Director and GP Clinical Lead for Quality (Place)	Parkgate Surgery	Y				Partner in practice	January 2012	Ongoing
		Regional NHS Medical Director				Y	Brother is Regional NHS Medical Director	August 2022	Ongoing
		FCMS	Y				Sessional work for Out of Hours	April 2022	Ongoing
Kathleen Gulson	Local Professional Network Chair – Pharmacy for Lancashire & South Cumbria	Local Pharmaceutical Committee	Y				Employed by the Local Pharmaceutical Committee as Executive Chair 1 day per week	01/02/2022	Ongoing
		Ad-hoc Consultancy work	Y				Ad-hoc Consultancy work	01/11/2023	Ongoing
Dr Jim Hacking	Clinical and Care Professional Lead - Mental Health - System & Place	Park View Surgery, Milnthorpe	Y				GP Partner, Park View Surgery, Milnthorpe	23/06/1995	Ongoing
		Morecambe Bay GP Federation	Y				Member of Morecambe Bay GP Federation	01/01/19	Ongoing
		University Hospitals Morecambe Bay NHS FT				Y	Spouse is employed by University Hospitals of Morecambe Bay NHS Foundation Trust (Microbiology, Biomedical Scientist)	01/01/99	Ongoing
Joseph Hannett VCFSE Alliance Lead	Committee Member	VCFSE	Y				VCFSE Programme Manager, Community Futures - decisions could result in gains for the charity I work for.	26/01/2024	Ongoing
Professor Craig Harris	Chief Operating Officer/Chief Commissioner	Survivors Manchester (males survivor charity)	Y				Chair of the Board of Trustee's	January 2011.	Ongoing
		Greater Manchester Magistracy		Y			Presiding Justice of the Peace	June 2007.	Ongoing

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		Manchester Met University		Y			Visiting Professor	April 2016.	Ongoing
		UCLAN		Y			Honorary Professor	01 April 2024	Apr-27
Andrew Harrison	Director of Finance/Deputy CFO - (<i>On secondment to BTH from 01.05.25</i>)	Nil							
Dr Neil Hartley-Smith	Clinical and Care Professional Lead (Blackpool) (<i>left the ICB 31.03.25</i>)	Bloomfield Medical Centre	Y				GP Partner - Bloomfield Medical Centre	01/01/2004	Ongoing
		Bloomfield Medical Centre	Y				Director at Bloomfield Medical Limited including provision of the Walk in Centre, Urgent Care Centre (Fylde Coast Integrated Urgent Care) and DVT Service in Blackpool	01/01/2017	Ongoing
		NMO Medical Ltd	Y				Director at NMO Medical Limited	01/01/2009	Ongoing
Philip Hargreaves	Head of Estates	Nil							
Nathan Hearn	Associate Director of Strategic Place delivery - South Cumbria Place Based Partnership	Nil							
Suzanne Hebashy	Associate Director of Adult Health and Care	LSC ICB				Y	Sister is employed as Project Manager, Learning Disability and Autism in the LD&A team.	Nov-23	Ongoing
Paul Hegarty	Associate Director Place delivery and Population Health	WWL NHS Trust (in GM System)				Y	Wife works for WWL NHS Trust (in GM System)	2016	Ongoing
Dr Jean Herbison	Designated Doctor, Safeguarding Children, LAC and CDOP (place-Morecambe Bay Safeguarding Team)	Nil							
Dr Magnus Hird	Clinical Advisor	Lancashire & South Cumbria NHS Foundation Trust				Y	My wife is a non- medical prescriber for memory service at LSCFT.	22.07.25	Ongoing
		NHS England	Y				Employed by NHSE as Clinical Advisor for UEC.	01/06/2019	Ongoing
		FCMS	Y				I am the superintendent pharmacist for FCMS, who provide a range of urgent care and other services, including on the Fylde Coast.	01/01/2003	Ongoing
		Bloomfield Medical Centre	Y				Employed by Bloomfield Medical Centre	01/01/2004	Ongoing
		Red Leopard Consulting Ltd	Y				I run a consultancy business, Red Leopard Consulting Limited. Clients include academic institutions, pharmaceutical companies, NHS and professional bodies.	01/01/2002	Ongoing

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		NHS England	Y				I provide a Clinical Mentor and Expert Speaker function for the NHS England Clinical Pharmacists in General Practice pilots delivered through the Centre for Pharmacy Postgraduate Education at the University of Manchester	01/01/2002	Ongoing
		Liverpool John Moore's University	Y				I provide occasional lecturing and course development input for Liverpool John Moores University.	01/01/2002	Ongoing
		Bloomfield Medical Centre	Y				Bloomfield Medical Centre has applied for and received non-promotional Medical Educational Grants for Services (MEGS) from Boehringer Ingelheim (COPD) and Pfizer (AF). Bloomfield Medical Centre has received non-promotional support and products from Chiesi (asthma) in relation to a Quality improvement project. These grants are linked to the delivery of specific pieces of work designed by the practice including clinical review of patients, audit, and training.	01/01/2004	Ongoing
		Boots the Chemist	Y				I have a preserved pension with Boots the Chemists from when I worked for them from 1996-1999.	01/01/1996	Ongoing
		NICE		Y			I provide occasional input to NICE in respect of audit advice and access programmes.	01/01/2002	Ongoing
Kirsty Hollis	Associate Director & Business Partner to the Chief Executive	NIL							
Tracy Hopkins Voluntary, Community, Faith and Social Enterprise Sector Representative	Participant	VCFSE	Y				Decision could result in financial gains for the charities I work for	Apr-22	Ongoing
		Citizens Advice Blackpool and LACVS as commissioned organisations of ICB and Local Authorities	Y				Citizens Advice Blackpool and LACVS as commissioned organisations of ICB and Local Authorities	Apr-22	Ongoing
		Blackpool Teaching Hospitals Trust	Y				Non-Executive Director	Aug-24	Ongoing

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Steve Igoe	Non-Executive Member	Wirral University Teaching Hospital NHS Foundation Trust (WUTH)	Y				Audit Chair, SID and Deputy Chair for WUTH	Oct-20	Ongoing
		Wirral Community Trust	Y				Finance Committee Chair Wirral Community Trust	Apr-25	Ongoing
Rakhee Jethwa	Associate Director of Continuing Healthcare	Nil							
Emma Jackson	Digital Diagnostic Implementation Lead	Local optical committee and Specsavers				Y	Husbands position on other COI forms. He is Chair of Local Optical Committee and Director of Specsavers Lancaster. There is a chance that in the future we may look at image sharing and storage with Community optoms.	21 August 2024	Ongoing
Sarah James	Integration Place Lead (PBP – Central Lancashire)	Lancashire and South Cumbria NHS Foundation Trust				Y	Father is Chair of Lancashire and South Cumbria NHS Foundation Trust – David Fillingham	1-Dec-22	Ongoing
Gareth Jones	Deputy Director of Strategic Finance	NIL (left ICB 31 July 2025)							
Jane Jones	Deputy Director of Safeguarding	Nil							
Paul Juson	Head of Delivery and Assurance	Nil							
Sakthi Karunanithi Director of Public Health representative from Local Authorities		Trustee of Litfest			Y		Trustee of Litfest, a volunteer board-run organisation operating in Lancaster and the surrounding areas. Originally founded in 1978, we're the UK's third-oldest literary festival.	20/05/2019	Ongoing
		Trustee of Yoga in Healthcare Alliance Directors.			Y		Trustee of Yoga in Healthcare Alliance Directors. The purpose of YIHA is to steer the vision and aims of YIHA, including dissemination of relevant research, development and implementation of training programmes for Yoga practitioners offering Yoga in health care settings, development and implementation of Yoga-based interventions in health care settings, and lobbying for amendments and development of Policy at the local and national level.	20/05/2019	Ongoing

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		Director, Consciousness UK CIC			Y		Director, Consciousness UK CIC, a social enterprise with a purpose to educate residents, families and organisations in Lancashire to excel in their health, inner peace, human excellence through cultural activities, Yoga, meditation and introspection.	20/05/2019	Ongoing
Ruth Keeler	Strategic Lead ICB Careers & Apprenticeships	Nil							
Peter Kelly	Digital Team	Nil							
Paul Kingan	Place and Programme Finance Lead	Nil							
Dr John (Jack) Paul Kinsey	GP Clinical Lead for Digital (Place - West Lancashire)	Parbold Surgery	Y				Partner	01/01/2008	Ongoing
		JPK Medical Ltd	Y				Owner, director and shareholder (50%). Holds no NHS contracts.	01/01/2015	Ongoing
		HENW	Y				Programme Director and Primary care medical educator for HENW.	01/01/2009	Ongoing
		AKEA Life Ltd	Y				I do some work as private GP for CQC registered private GP company. Holds no NHS contracts.	01/01/2015	Ongoing
		AKEA Life Ltd				Y	Brother in law is the owner and director of the company	01/01/2015	Ongoing
		Aintree University Hospital				Y	Wife works as Upper GI cancer nurse specialist, though seconded to work with cancer alliance and Aintree in project management around cancer	01/01/2015	Ongoing
		OWLS CIC (Community Interest Company) Ltd	Y				OWLS CIC (Community Interest Company) LTD – GP Federation - Practice is a Member	01/01/2017	Ongoing
		JPK Medical Ltd				Y	Wife – 50% shareholder	01/01/2015	Ongoing
		Direct - Practice is a member of the Northern Parishes west Lancashire PCN	Y				Direct - Practice is a Member of the Northern Parishes west Lancashire PCN	01/0/2020	Ongoing
Dr Andy Knox	Interim Medical Director	Ash Trees Surgery	Y				Partner	2013	Ongoing
		Ash Trees Pharmacy	Y				Director	2018	Ongoing
		The Well CIC (unpaid)			Y		Director	2017	Ongoing
		King's Fund		Y			Associate Population Health	January 2022	Ongoing
		Trustees Westmorland Multi-Academy Trust				Y	Vice Chair	Sep-20	Ongoing
		The Well CIC			Y		Chair of the Board	18.06.24	Ongoing
		Clinical Leaders Network		Y			Board Member	Jan-23	Ongoing
		IHI	Y				Faculty Member	Oct-24	Ongoing
		Centre for Population Health		Y			Associate	Jan-24	Ongoing

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		Lancaster University Management School		Y			Honorary Professor	Jan-25	Ongoing
Kevin Lavery	Chief Executive Officer (left position with ICB 30th April 2025)	Monkchester Consulting Limited UK		Y			Company Director. The company is jointly owned by myself and my wife. The company is currently dormant and I would make any relevant declarations should any work be undertaken via the company.	May-22	Ongoing
		Monkchester Consulting Limited New Zealand		Y			Company Director. I undertake a small mentoring assignment with a local government chief executive in New Zealand.	March-21	Ongoing
		Sanctuary Group (national housing and care provider)		Y			Non-Executive Director	1-Oct-24	Ongoing
Bridget Lees	Nominated Provider Chief Nurse	Details awaited							
Amy Lepiorz	Associate Director Primary Care	Nil							
Dr David Levy	Medical Director (Seconded to national role 1 March 2025)	Adult Gender Dysphoria Services		Y			Independent Chair of the national review of Adult Gender Dysphoria Services	08 August 2024	30.06.2025
Claire Lewis	Associate Director Quality Assurance	Nil							
Wendy Lewis	Director of System Coordination and Flow	Nil							
Corrie Llewellyn	Clinical Quality Assurance and Governance Lead	Morecambe Bay Primary Care Collaborative (MBPCC)	Y				I am an employee of Morecambe Bay Primary Care Collaborative	01 December 2020	Ongoing
		Lancashire and South Cumbria Primary Care Training Hub hosted by MB PCC	Y				I am an employee of L&SC Primary Care Training Hub hosted by MBPCC	01 December 2020	Ongoing
		New Longton Surgery	Y				I am an employee of New Longton Surgery	01 December 2020	Ongoing
Kathryn Lord	Director of Quality Assurance and Safety	MLCSU				Y	Ex Husband is a Senior IT Manager at MLCSU	2013	Ongoing

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Dr William Lumb	Strategic Digital Advisor to Lancs & South Cumbria ICB	Sedbergh Medical Practice	Y				GP Partner, Sedbergh Medical Practice providing General Medical, Direct Enhanced and Locally Enhanced services to L&SC ICB	01/01/2004	Ongoing
		UHMBFT	Y				Chief Clinical Information Officer UHMBFT providing Community and secondary care services to L&SC ICB	01/01/2022	Ongoing
		Member of UK wide clinical informatics Community with regional and national speaking and other platform opportunities		Y			Member of UK wide clinical informatics Community with regional and national speaking and other platform opportunities	01/01/2010	Ongoing
Dr Elizabeth MacPhie	Place Clinical and Professional Lead for Central and West	Nil							
Caroline Marshall	Associate Director of Patient Safety	Blackburn Special Needs School				Y	Daughter employed by a Blackburn special needs school who work closely with ICB officers in respect of the health offer into the school.	2019	Ongoing
Dr Michelle Martin	GP Clinical Lead for Cancer (Place - Fylde Coast)	Highfield Surgery	Y				Senior GP Partner Highfield Surgery, Blackpool - Provider of primary care services	01/01/1997	Ongoing
		Blackpool Teaching Hospitals NHS Foundation Trust		Y			Medical Examiner	01/04/2022	Ongoing
Dr Karen Massey	GP Safeguarding Lead	Lancashire and South Cumbria NHS Foundation Trust		Y			GP with extended role in Pain and CFS/ME for LSCFT	20/05/2025	Ongoing
Glenn Mather	ICB Performance Team	Nil							
Jayne Mellor	Director of Commissioning Secondary Care Pathway, Pathology and Diagnostics	Lancashire Teaching Hospitals NHS Foundation Trust				Y	Daughter employed with LTHTR Integrated Discharge Team	February 2021.	10.7.2025
Helen McConville	Senior Lead for Strategic Place Delivery - ICCs South Cumbria	Nil							
Emma McGrath	Deputy Chief Finance Officer (Central Lancs)	Park View Surgery				Y	Sister-in-law in employment at Whittle Surgery, Whittle-le-Woods, Chorley		Ongoing
		LSCICB Commissioning Team				Y	Sister-in-law in employment within the Commissioning Team at Lancashire & South Cumbria ICB, Preston	Apr-24	Ongoing
Joe McGuigan	ICB Digital Operational Lead	Nil							
Dr Siona McKimmie	Named GP for adult and children's Safeguarding	Garstang Medical Centre	Y				GP Partner	01/06/2020	Ongoing
Bernadette Miller Staff Side Chair/Partnership Officer at LTHTR Royal College of Nursing Representative	Committee member	Nil							
Dr Mohammed Moosa	Place based Clinical Lead	Dr Ridwaan Ahmed - close Family member - Place based clinical lead				Y	Dr Ridwaan Ahmed - close Family member - Place based clinical lead	01/02/2024	Ongoing

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		GP Partner in a local Practice	Y				GP partner in a local practice	01/02/2024	Ongoing
Jacqueline Moran	Integration Place Lead - Lancashire East	West Lancashire College - Lancashire East (NCG Group)		Y			Board Member	August 2021.	Ongoing
		Lancaster University			Y		Daughter is a Medical Student at Lancaster University and has placements in hospitals around Lancashire and S Cumbria	01 September 2023	31.07.2026
Shane Morgan	Local Dental Network Chair	RDHC	Y				Principal	01/01/2002	Ongoing
Clare Moss	Head of Medicines Central Lancashire -Member of LSCMMG	Nil							
Dr Sumantra Mukerji	Place GP Clinical Lead- Quality, Mental Health and Cancer for Lancashire and Digital for Blackburn with Darwen	Stonebridge Surgery	Y				Salaried GP	07/08/2003	Ongoing
		Stonebridge Surgery	Y				Salaried GP Stonebridge Surgery, which has a contract with Lancashire and South Cumbria NHS Foundation Trust to manage patients clinically in Longridge Hospital	07/08/2003	Ongoing
		Stonebridge Surgery	Y				Salaried GP - Stonebridge Surgery - Member of Preston East Network	08/08/2003	Ongoing
		P & S Mukerji Ltd - Director	Y				Director		
		P & S Mukerji Ltd				Y	Wife - Shareholder and employee P&S Mukerji Ltd		
		P & S Mukerji Ltd				Y	Son - Shareholder P & S Mukerji Ltd		
		North West Kidney Network	Y				Contract with North West Kidney Network to work on the North West Kidney Network CKD-SPAN project	01/08/2024	31/01/2026
Dr Anthony Naughton	North Place Clinical and Professional Lead	Qualitas Consortium	Y				Senior Clinical Advisor, Qualitas Consortium - provides support for GP practices sometimes funded via NHS England initiatives	01/01/2019	Ongoing
		Trinity Hospice			Y		Trustee, Trinity Hospice, Low Moor Road, Blackpool	01/01/2019	Ongoing
		The Thornton Practice	Y				GP Partner The Thornton Practice	01/01/1995	Ongoing
Silas Nicholls Chief Executive Officer Lancashire Teaching Hospitals Trust	Partner Member - Acute	Awaiting information							

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Sally Nightingale	Programme Lead – Learning Disability and Autism	Secondment to LSCFT		Y			Current on Secondment from the ICB to LSCFT	21 August 2023	21.8.25
Professor Jane O'Brien	Non-Executive Member People and Culture Committee Chair Remuneration Committee Member Non Executive Member Lead for Freedom to Speak Up Health and Well being Guardian	Lancaster University		Y			Emeritus Professor	01 March 2022	Ongoing
Professor Sarah O'Brien	Chief Nursing Officer (<i>left the organisation 27.06.25</i>)	Liverpool John Moore's University		Y			Visiting Professor of Nursing	2010	Ongoing
		Edge Hill University		Y			Honorary Professor	2020	Ongoing
		Diabetes UK		Y			Previous role as Diabetes Nurse Consultant - ad hoc support	1999	Ongoing
		De La Salle School St Helens		Y			Foundation Governor	November 2022.	Ongoing
		Girl Guiding Association			Y		Volunteer - (leader in training)	15.04.24	Ongoing
Chris O'Neill	Associate Director of Ambulance & NHS 111 Commissioning	NIL							
Gary O'Neill	Associate Director for Population Health	University Hospitals of Morecambe Bay NHSFT				Y	Spouse is a Radiographer at the University Hospitals of Morecambe Bay NHS FT	July 2022.	Ongoing
Chris Oliver Chief Executive Lancashire and South Cumbria NHS FT	Partner Member Trust/Foundation Trust - Mental Health	Husband is Deputy director within the NHS				Y	Husband is Deputy director within the NHS	01/01/2024	Ongoing
		Lancashire and South Cumbria NHS Foundation Trust	Y				Chief Executive	01/04/2023	Ongoing
		Lancashire and South Cumbria Provider Collaborative Board	Y				Member of the board	01/10/2024	Ongoing

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		NHS Provider Board for Mental Health Sector	Y				Member of the board	01/06/2024	Ongoing
Denise Park Chief Executive Blackburn with Darwen Borough Council	Partner Member - Local Authorities	Blackburn with Darwen Borough Council	Y				Chief Executive	1.5.2019	Ongoing
		Blackburn Youth Zone charity			Y		Trustee	01/01/2022	31/03/2025
		Blackburn Rovers Community Trust			Y		Trustee	01/11/2024	01/11/2027
		Lancashire County Combined Authority	Y				Partial Secondment - Head of Paid Service	01/03/2025	01/05/2026
		Evergreen (northwest investment fund managed by CBRe around employment land and industrial office development)		Y			Board Member	01.01.2018	Ongoing
Roger Parr	Director of Performance and Assurance	East Lancashire Hospice			Y		Father is Chair	Jan-14	Ongoing
		Blackpool Teaching Hospitals NHS Foundation Trust			Y		Wife is Director of Operations	Jan-16	Ongoing
		Care Housing Association, SSH Public Sector			Y		Chair	2019	Ongoing
Jessica Partington	Head of Partnership Development and Delivery Lancashire Place	Nil							
Asim Patel	Chief Digital Officer	Nil							
Feroz Patel	Recovery and Transformation Finance Director	Blackpool Teaching Hospitals NHS FT	Y				Currently on secondment to the ICB. My employing organisation is Blackpool Teaching Hospitals NHSFT	26/06/2023	Ongoing
Dr Umesh Patel	Professional Adviser - Pharmaceutical Services	Whittle Pharmacies Ltd	Y				Annual declaration with NHSE/I, ICB Executive and related, to identify that interest. All colleagues made aware and advised. No option to consider or influence or to make any determination relating to that contractor	1999	Ongoing
		Police		Y			Special Adviser to Police - Provide advice, training and expert witness for police cases and HM Coroner in relation to Controlled Drugs cases.	2006	Ongoing

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Dr Catherine Petrie	Named GP for Safeguarding	Highfield Surgery	Y				GP Partner	01/07/2022	Ongoing
Samantha Proffitt	Acting Chief Executive Officer	S Proffitt Ltd	Y				Director at Sam Proffitt Ltd (Management Consultancy)	8.7.2025	Ongoing
Dr Arif Rajpura, Director of Public Health Blackpool Council	Public Health Representative	Raj & Co Ltd	Y				Director	14-Oct-20	Ongoing
		Bridgewater Living Limited	Y				Director	15-Sep-20	Ongoing
		Bridgewater Group Holdings Limited	Y				Director	13-Sep-20	Ongoing
		Director of Public Health, Blackpool Council	Y				Director	1-Apr-13	Ongoing
Dr Dumindu Ratnaweera	Designated Doctor for Looked After Children – East Lancs and BwD	Nil							
Dr Syed Ahsan Raza	GP lead for the skin cancer transformation work	Nil							
Graeme Redshaw	Primary Care Director, LSC Cancer Alliance	Nil							
Claire Richardson	Director of Health and Care Integration	NHS England				Y	Sister is employed by NHSE as Lancashire and South Cumbria reproductive trauma services manager	22/11/2022	Ongoing
Claire Roberts	Associate Director, Health and Care Integration	Nil							
Donna Roberts	Associate Director Primary and Community	Buckshaw Surgery				Y	Daughter works part time for a local GP practice – Buckshaw Village Surgery	may 2021.	14.03.25 ceased
Dr Lisa Rogan	Associate Director of Medicines and Research	HML Recycling			Y		Director	30 March 2020	Ongoing
David Rogers	Head of Communication and Engagement	Nil							

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Alistair Rose	Director of Strategic Estates, Infrastructure and Sustainability	East Lancashire LIFT Co		Y			NHS Director role in the East Lancashire LIFT Co. This is a company which owns the LIFT buildings across East Lancashire and was a role formerly held by the finance director for Blackburn with Darwen CCG. There is no financial interest, it is an unremunerated position, and the shareholding is between Community Health Partnerships (CHP) a subsidiary of the Department of Health and One Partnership (the health partnership part of the Eric Wright Group.)	November 2022.	Ongoing
Saba Sadiq	Director of Finance (Recovery and Transformation-ACCC)	Nil							
Stephen Sandford	Chief Allied Health Professions Officer	ArtGene		Y			Appointment of Trustee of Charity - ArtGene - Charity based in Barrow with special interest in the contribution of the arts to social needs	22/01/2025	22/01/2028
Jane Scattergood	Acting Chief Nurse	University of Cumbria		Y			Visiting Professor	07/07/2025	23/07/2028
		Cumbria Constabulary	Y				Chair, Cumbria Constabulary Community Scrutiny Panel (Ethics and Integrity)	01.4.2023	Ongoing
		Cumbria Fire and Rescue	Y				Chair, Cumbria Fire and Rescue Community Scrutiny Panel (Ethics and Integrity)	01.04.2023	Ongoing
		BBC Productions	Y				Clinical Adviser BBC productions – Tiny Happy People	01/09/2018	Ongoing

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		ICON Registered Charity	Y				National Chair – a public health programme to drive down the incidence of abusive head trauma in infancy (shaken baby syndrome). Chair is unremunerated but ICON does receive NHS Funding and is commissioned pan-Lancashire.	01/09/2018	Ongoing
		Centre for Population Health	Y				Associate Member	01.01.2025	Ongoing
		Barrow Resolve	Y				Director (unremunerated), Community Interest Company	22.7.25	Ongoing
Naveed Sharif	Associate Director of Culture and Inclusion	Volunteer - Chair of the Independent Police Advisory Group (Lancashire Constabulary – Eastern Division)			Y		Volunteer - Chair of the Independent Police Advisory Group Member (Lancashire Constabulary – Eastern Division)	01/04/2005	Ongoing
		Volunteer, British Red Cross, Emergency Response			Y		Volunteer, British Red Cross, Emergency Response	01/09/2009	Ongoing
Joanne Sherborne	Head of Procurement and Contracting	I am a good friend with the managing director and joint owner (Kelly Livesey) of a homecare provider (Key2Support). There is the potential for this provider to seek new business from the ICB.				Y	I am a good friend with the managing director and joint owner (Kelly Livesey) of a homecare provider (Key2Support). There is the potential for this provider to seek new business from the ICB.	01/03/2017	Ongoing
Amanda Short	Deputy Managing Director, LSC Cancer Alliance	Primary Care - Blackpool Fylde and Wyre				Y	Niece is GP within Blackpool Fylde and Wyre	10.03.25	Ongoing
		Cheese suppliers				Y	Family owned company – Supplies cheese and food to hospitals through third parties.	01 July 2022	Ongoing
Karen Smith	Director of Health and Care Integration (Blackpool)	Nil							
Dr Neil Smith	GP Clinical Lead for Cancer (System and Place) and Cancer Decision Support Tool Clinical Lead	GP Partner, Dr Ali, within my practice receives financial remuneration for conducting Phase 3 trials for Merck; Sanofi; Novonordisk; AstraZenica	Y				GP Partner, Dr Ali, within my practice receives financial remuneration for conducting Phase 3 trials for Merck; Sanofi; Novonordisk; AstraZenica	01/01/2015	Ongoing
		Blackburn GP Federation	Y				Member	01/01/2018	Ongoing

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		I am a Member of a GP Practice which is a Member of ELMS	Y				I am a Member of a GP Practice which is a member of ELMS	01/01/2015	Ongoing
		AREN Medical Education Service Limited	Y				Director	02/01/2015	Ongoing
		Blackburn Rovers Football Club	Y				Stadium Doctor	01/01/1995	Ongoing
		CRUK	Y				GP Cancer strategic lead	01/01/2016	Ongoing
		Macmillan		Y			Macmillan "adopted" G.P. with access to training resources and educational grants	01/04/2015	Ongoing
		UCLAN	Y				Advisor and Lecturer	01/01/2018	Ongoing
		LCFT				Y	Brother is consultant psychiatrist at LCFT	01/08/1997	Ongoing
		Macmillan and CRUK			Y		Fund raiser for Macmillan and CRUK	01/01/2016	Ongoing
		Oakenhurst Medical Practice	Y				GP Partner	02/08/1995	Ongoing
Steve Spill	Associate Non-Executive	LMC representative for BwD	Y				LMC representative for BwD	27/03/2024	Ongoing
		Swansea Bay University Health Board	Y				Non-Executive Director/Vice Chair	01 December 2020	Ongoing
		British Small Animal Veterinary Society (including subsidiary Vet2Vet Ltd)			Y		Non-Executive Director/Trustee	01 February 2020	Ongoing
		In2Matrix	Y				Board Advisor	01 April 2019	Ongoing
Susan Stansfield	Associate Director Maternity and Newborn	Nil							
Andrew Thompson	Chief Technical Officer	Nil							
Lee Threlfall	New Models of Care Programme Director	Nil							
Lesley Tiffen	Associate Director, Mental Health	Nil							
Peter Tinson	Director of Primary and Community Care	University Hospital of Morecambe Bay NHS Foundation Trust				Y	Wife is employee	01 July 2022	Ongoing
Karen Tordoff	Place Development and Delivery Lead - Blackpool	Nil							
Dr Mohammed Umer	Place Clinical and Care Professional Lead (Blackburn with Darwen)	BwD PCNs	Y				Clinical Director	01/01/2015	Ongoing
		Local Primary Care Federation Limited (Company reference 09348776)	Y				Director (clinical) and Chair of the Local Primary Care Federation	10.12.2014	Ongoing
		MLCSU				Y	Wife works for MLCSU in Business Intelligence	09.05.2015	Ongoing
		GP Partner, Dr Ninan, GPwSI in Cardiology in Blackburn with Darwen				Y	GP Partner, Dr Mamen Ninan, GPSI in Cardiology in Blackburn with Darwen	02/01/2015	Ongoing

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		Darwen Healthcare	Y				GP Partner	01.4.2016	Ongoing
Linda Vernon	Head of Digital Empowerment (seconded)	ICS Digital Council		Y			Member of the Digital Health Networks ICS Digital Council	01/01/2023	Ongoing
		BMJ Future Health Advisory Committee		Y			Member of the BMJ Future Health Advisory Committee	01/01/2023	Ongoing
		HETT Show Integrated Care Working Group		Y			Member of the HETT Show Integrated Care Working Group	01/01/2021	Ongoing
		University of Central Lancashire (pro bono)		Y			Awarded the position of Honorary Lecturer at University of Central Lancashire (pro bono)	01/01/2024	Ongoing
Stefan Verstraelen	Associate Clinical Director, Acute Clinical Services Recovery (<i>left the organisation 30.06.25</i>)	Nil							
Collette Walsh	Associate Director - Primary & Community Commissioning Team NHS Lancashire and South Cumbria Integrated Care Board	Nil							
Lisa Ward Director of People of NWS - provider trust within ICB	Committee Member	Labour Party			Y		Member	01/04/1984	Ongoing
Debbie Wardleworth	Associate Director of Learning Disabilities and Autism	University of Cumbria		Y			Honorary Lecturer	27/12/2024	Ongoing
Mark Warren, Strategic Director Adults & Health Blackburn with Darwen Council	Committee Member	Nil							
Vicky Webster	Associate Director Children & Young People	Nil							
Alex Wells	Head of Recovery and Transformation	Nil							
Julia Westaway	Programme Director Population Health	UCLAN				Y	Husband works for UCLAN	April 2022.	Ongoing
		Citizens Advice Bureau				Y	Son has paid role as advisor for Citizens Advice Bureau. Lancaster on inclusion health project which is commissioned by the Population Health Team	15.11.23	01.11.2025

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Catherine Whalley Director Adult Social Care Westmorland and Furness Council	Participant	Westmorland and Furness Council	Y				Local Authority Representative Westmorland Local Authority	01 April 2023	Ongoing
Terry Whalley	New Models of Care Programme Director	Wrenbury Primary School, Cheshire East		Y			Chair of Governors, Wrenbury Primary School, Cheshire East	Jan-21	Ongoing
		TW2 Consulting Limited	Y				Director and owner, TW2 Consulting Limited	March 2015	Ongoing
		Mid Cheshire Hospitals NHSFT		Y			Non Executive Director	01 August 2024	31.07.27
Andrew White	ICS Chief Pharmacist	University of Manchester				Y	Wife is Deputy Director of College of Postgraduate Pharmacy Education - University of Manchester a national pharmacy training body that LSC ICB may commission from.	01 October 2011	Ongoing
Judith Williams	Head of Finance Corporate and Technical	Lancaster University				Y	Daughter works at Lancaster University	04 December 2023	Ongoing
Margaret Williams	Director of Safeguarding	Nil							
Vanessa Wilson	Director of Children, Young People and Maternity	Nil							
Jennifer Walker	Associate Director of Population Health	Nil							
Heather Woodhouse	Integrated Place Lead - North Lancashire Place Based Partnership	Bury Society for Blind & Partially Sighted People			Y		I am company secretary and Board Member/ Trustee of Bury Society for Blind and Partially Sighted People, a charity based in Bury, Greater Manchester	2018	Ongoing
Dr Marie Williams	Clinical Lead Urgent & Emergency Care and Planned care Lancashire & South Cumbria ICB	Nil							
Emma Woollett	Chair of ICB Board	NHS Confederation			Y		Trustee and subsidiary board chair for the NHS Confederation	01/11/2022	Ongoing
		Bristol Zoological Society			Y		Trustee	20/07/2022	Ongoing