

# Quick guide to the Cancer Delivery Plan













### Foreword

The Independent Cancer Taskforce report, *Achieving World Class Cancer Outcomes: A Strategy for England*, sets an ambitious vision for improving cancer services, care and outcomes for everyone nationally, regionally and locally by 2020. It aims to reduce the number of people getting cancer, increase survival and ensure that people have a positive experience of treatment and care, whoever they are and wherever they live. This will result in more people living well for longer.

To achieve this for Lancashire and South Cumbria, we have worked in partnership to produce a Cancer Alliance Delivery Plan which sets out a way forward to achieve these recommendations and improve the cancer experience for the 1.7 million people who live in our area. We know that the incidence of cancer for our population is higher than the national average and this framework will provide us with opportunities to improve what we do to help reduce incidence, improve earlier diagnosis, reduce variation and improve survival rates. This document provides a summary of the Cancer Alliance Delivery Plan and describes the work to be undertaken by our partnership of NHS, local authority, charity and community organisations supported by a dedicated Cancer Alliance team. This partnership approach aims to deliver the 96 recommendations from the national strategy during 2018/19.

It remains a challenging but exciting time for the partners across Lancashire and South Cumbria to work together in designing and delivering cancer services which meet the needs of our population.

Professor Damian Riley, Chair of Lancashire and South Cumbria Cancer Alliance



Read the full Lancashire and South Cumbria Cancer Alliance Delivery Plan online at healthierlsc.co.uk/canceralliance

# What is the Cancer Alliance?

Cancer Alliances have been established to provide leadership by bringing together commissioners and providers to work collaboratively to transform cancer services and improve outcomes for patients. The Lancashire and South Cumbria Cancer Alliance is one of 19 cancer alliances across England.

- The Cancer Alliance for Lancashire and South Cumbria was established in September 2016.
- The Cancer Alliance Board membership includes representation from hospital trusts, clinical commissioning groups, specialised commissioning, public health and national cancer charities across Lancashire and South Cumbria.
- The Cancer Alliance has established a core team who support the Cancer Alliance Board and drive the implementation of the Cancer Alliance Delivery Plan and programme of transformation.

#### Partnership working

across Lancashire and

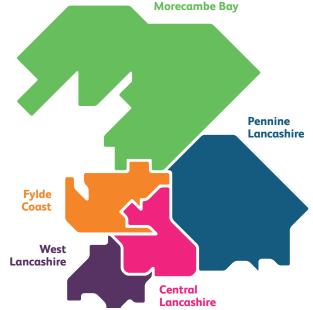
#### South Cumbria

- Cancer is a priority area for the
- Lancashire and South Cumbria
- integrated care system (ICS) which
- is called Healthier Lancashire and
- South Cumbria.
- The Cancer Alliance is an area
- of work within the Acute and
- Specialised Services Portfolio
- and leads on the delivery of cancer services across Lancashire and
- South Cumbria. The Cancer Alliance senior management team has
- representation from the ICS Executive Team and the board has broad
- representation from organisations across Lancashire and South Cumbria.
- The Cancer Alliance is working closely with the ICS Executive Lead for
- Commissioning and clinical commissioning group colleagues to develop a new way of commissioning cancer services.

#### For more information about Healthier Lancashire and South Cumbria visit healthierlsc.co.uk



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# Why we need a delivery plan and what it will do

### We aspire to improve cancer clinical outcomes for the 1.7 million people of Lancashire and South Cumbria.

- We know that in Lancashire and South Cumbria the incidence of cancer is greater than the English national average, particularly in colorectal and lung cancer. Areas with the greatest deprivation have increased incidence and mortality, particularly for lung cancer.
- One year survival following a diagnosis of cancer is improving in a number of areas, but not all. Blackburn with Darwen, Blackpool and East Lancashire have lower than the national averages and are not improving.
- Cancer screening is a source for identifying cancers early. There are three national screening programmes for breast, cervical and colorectal cancer. Like the rest of the country, the uptake of invitation for screening is declining with some areas less likely to accept the invitation than others.

- The sooner people present with symptoms of cancer, the greater the opportunity to diagnose and treat increasing the potential for a better clinical outcome. This is known as stage one. Cancer data is showing us that the people of Lancashire and South Cumbria are presenting at stage three and four particularly with lung, bowel and prostate cancer and the data says that quite often patients are presenting as an emergency admission.
- Our delivery plan aims to bring together colleagues in public health, local authorities, primary and secondary care. By working together we can improve the experiences and outcomes for local people when it comes to cancer.

# **Cancer Alliance priorities**

The Cancer Alliance Delivery Plan is made up of the priority areas of work below:

# Prevention and earlier diagnosis

Improve cancer survival for people across Lancashire and South Cumbria by supporting prevention, earlier presentation and faster diagnosis of cancer.

#### **Treatment and care**

Support optimum cancer treatment by implementing the National Cancer Strategy recommendations and NICE expert clinical guidance.

# Living with and beyond cancer

Provide all eligible patients with access to the cancer recovery package and on supported self-management to follow up in breast, colorectal and prostate by March 2019.

#### Cancer pathway redesign and 62 day cancer waits

Make sure that cancer patients receive a standard pathway of care from referral to first treatment within the national 62 day target.

#### Workforce

Develop new roles and approaches to workforce that will support the implementation of the Cancer Alliance Delivery Plan.

#### Clinical engagement

Work with cancer clinicians and staff to support them to provide care which uses the best practice clinical guidelines, implements the optimum treatment pathways and achieves the best possible outcomes and experience for patients.

#### **Patient experience**

Improve cancer patients' experience across and ensure the patient voice is represented throughout the Cancer Alliance programme of work.

# Provision and accountability

Lead the delivery of the transformation required to implement the National Cancer Taskforce Strategy.

#### Commissioning

To lead on the development of a new way of commissioning cancer services across Lancashire and South Cumbria.

# How will the Cancer Alliance Delivery Plan help?

#### Through the delivery plan the Cancer Alliance is:

- working with local authorities to promote healthier lifestyles and the Tobacco Free Lancashire strategy
- working with Public Health England to target those areas where people don't attend for screening and put in additional actions to reach out to people and encourage them to attend screening appointments
- committing cancer transformation funding to work with GPs to roll out bowel screening alerts and to flag patients who haven't attended for screening
- implementing Faecal Immunochemical Testing (FIT) for patients who present with possible symptoms of bowel cancer to get a timely diagnosis
- working with acute hospital trusts to establish multidiagnostic clinics to help GPs access diagnostic tests and a consultant opinion for patients who have symptoms suggestive of cancer but who don't fit within the cancer diagnostic pathways

As more patients are diagnosed with cancer and live longer, it is important that they get the support they need. The Living with and beyond cancer area of work supports:

- offering all patients a Holistic Needs Assessment (HNA) so they can identify what is important to them. Healthcare professionals can then use this when putting together a care plan. Those who are happy to receive a HNA will have one within 31 days of their diagnosis and again at the end of their treatment
- access to health and well-being support which could include a referral to the well-being employment service
- access to electronic patient information
- the introduction of follow up pathways for patients with breast, colorectal or prostate cancer to allow patients to manage their health needs by working with health professionals. This will allow for monitoring and access to clinical intervention when needed rather than routinely coming to outpatient clinics.

## The Cancer Alliance Delivery Plan is supporting service improvement by:

- **Re-designing the cancer pathway** to improve performance against our target of patients being seen and treated within 62 days of their GP suspecting they have cancer. This pathway work is particularly focused on lung, prostate, colorectal and upper gastrointestinal cancers
- Working to improve access to oncology treatment
- Supporting the **development of a urology collaborative** to implement the recommendations within the Getting It Right First Time programme. For more information visit http://gettingitrightfirsttime.co.uk
- Working with Health Education England to understand and develop a plan to tackle the cancer workforce issues
- Participating in a national pilot to improve cancer multi-disciplinary team working
- Continuing to review the findings of the National Cancer **Patient Experience** Survey to identify areas for improvement.

Effective **engagement and involvement** with patients, the public and health and care professionals is important for the Cancer Alliance. Clinical engagement is supported through the Network Site Specific Groups which are made up of clinicians who ensure national clinical guidance and best practice is implemented to improve clinical outcomes.

**Our Cancer Assembly** provides an opportunity to influence the content of our cancer plan and hear about how local plans are progressing. These events will give an opportunity to make sure the plan becomes a reality for everyone and to empower health and care professionals to take ownership for contributing to improving cancer incidence, mortality and patient experience.

### **Our next steps**

Throughout 2018/19 the delivery plan will continue to be implemented with oversight from the Cancer Alliance Board reporting into the Lancashire and South Cumbria Integrated Care System Board.

The Cancer Alliance Board will measure their impact in being recognised system leaders across Lancashire and South Cumbria using the national assessment toolkit as a resource to learn from and help inform individual and organisational development.

This document is a summary of the Lancashire and South Cumbria Cancer Alliance Delivery Plan. Download and read the full plan at:

#### healthierlsc.co.uk/canceralliance

#### If you would like to know more contact:

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Find out more on our website healthierlsc.co.uk/canceralliance

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