NHS
Lancashire and South Cumbria
Integrated Care Board

Integrated Care Board

Date of meeting	5 November 2026
Title of paper	Report concerning matters considered in Private Board meetings held on 17 September and 8 October 2026
Presented by	Debra Atkinson, Company Secretary / Director of Corporate Governance
Author	Sarah Mattocks, Head of Governance
Agenda item	24
Confidential	No

Executive summary

In line with the ICB's Standing Orders, the Board conducts its meetings in public.

The Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.

In accordance with the above, the Board met in private on two occasions over the reporting period, on 17 September and 8 October 2026.

Public and Stakeholder Engagement

N/A

Recommendations

The ICB Board is requested to note the contents of the report

Which Strategic Objective/s does the report relate to:		Tick
SO1	To improve population health and reduce inequalities through effective strategic commissioning.	✓
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.	✓
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.	✓
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.	✓
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.	✓

Implications

	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?		✓		
Financial Implications		✓		

Where paper has been discussed (list other committees/forums that have discussed this paper)		
Meeting	**Date**	**Outcomes**
Private Meetings of the ICB board	As outlined within the report	As outlined within the report

Conflicts of interest associated with this report
N/A

Impact assessments				
	Yes	**No**	**N/A**	**Comments**
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	

Report authorised by:	Debra Atkinson Company Secretary / Director of Corporate Governance

Integrated Care Board – 5 November 2026

Report concerning matters considered in Private Board meetings

1. Introduction

1.1. The purpose of this report is to present a summary of the key matters and items of business which have been reserved for discussion within the private board meetings of the Lancashire and South Cumbria (LSC) Integrated Care Board (ICB) over the reporting period.

1.2. The ICB's Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.

1.3. In accordance with the above, the Board met in private on two occasions over the reporting period, on 17 September and 8 October 2026.

2. Summary of key matters reserved for discussion in private Board meetings

2.1. ICB Board meeting held in private on 17 September 2026

The Board:

- **Noted** assurance and escalation reports from committees meeting in private, including matters relating to quality and safeguarding oversight, organisational transition and workforce resilience, commissioning assurance and specialised services.

- **Supported** the development of proposals for delegated commissioning of local mental health services, subject to a phased gateway process and further assurance of patient benefit, governance, financial and risk management arrangements.

- **Considered** updates on secondary orthodontic services and the proposed Royal Lancaster Infirmary bed reconfiguration, including the approach to engagement and consultation. An update against both areas is included on today's agenda under item 17.

2.2. ICB Board meeting held in private on 8 October 2026

The Board:

- **Endorsed** the ICB becoming a signatory to an ICBs Chief Executive

Delivery Compact, with delivery to be aligned to existing commissioning, contracting and governance arrangements.

- **Approved** the ICB Winter Plan submission and Board Assurance Statements for 2026/27. This item was brought to the Board in private due to the national timescales for submission of final approved plans. A paper on assurance of the plan is is included on the agenda of today's meeting under item 15.

- **Reviewed** the latest performance and financial position, including delivery risks and recovery actions, and agreed that any additional recovery plans would need further consideration with an assessment of any wider impact.

3. Recommendations

3.1 The Board is asked to:

- Note the contents of the report.

Sarah Mattocks

Head of Governance

October 2026