Lancashire and South Cumbria Integrated Care Board

Integrated Care Board

Date of meeting	5 November 2026
Title of paper	Quality and Outcomes Committee Escalation and Assurance Report – 28 October 2026
Presented by	Julie Colclough, Quality and Outcomes Committee Chair
Author	Head of Governance and Committee Officers
Agenda item	8
Confidential	No

Executive summary

This report highlights key matters, issues, and risks discussed at the Quality and Outcomes Committee meeting held since the last report to the Board on 17 September 2026 to alert, advise and assure the Board.

The summary report also highlights any issues, items referred or escalated to other committees or to the Board.

Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.

Public and Stakeholder Engagement

N/A

Recommendations

The Board is asked to:

- Note the Alert, Advise and Assure and approve any recommendations as listed.
- Note any summary of items or issues referred to other committees of the Board over the reporting period.
- Note the ratified minutes of the committee meetings.

Which Strategic Objective/s does the report relate to:		Tick
SO1	To improve population health and reduce inequalities through effective strategic commissioning.	✓
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.	✓
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.	✓
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.	✓
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.	✓

Implications

	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	

Where paper has been discussed (list other committees/forums that have discussed this paper)		
Meeting	**Date**	**Outcomes**
Quality and Outcomes Committee	28 October 2026	To provide the Board of committee business during this period.

Conflicts of interest associated with this report
Not applicable.

Impact assessments				
	Yes	**No**	**N/A**	**Comments**
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	

Report authorised by:	ICB Committee Chair

Integrated Care Board – 5 November 2026

Quality and Outcomes Committee Escalation and Assurance Report

1. Introduction

1. This report highlights key matters, issues, and risks discussed at ICB Quality and Outcomes committee held since the last report to the Board on 17 September 2026 to alert, advise and assure the Board.

1.2 The summary report also highlights any issues, items referred or escalated to other committees or to the Board.

1.3 Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.

2. Quality and Outcomes Committee Report and Approved Minutes

Date: 28 October 2026		**Chair: Julie Colclough**
Key Items Discussed		
Item	**Issue**	**Action**
Alert		
-	-	-
Advise		
Patient experience insight report	The committee noted the challenges regarding response times including delays due to information being received from other providers, and the internal audit findings and associated actions being taken.	The committee will continue to monitor via triannual reporting
Thirlwall Inquiry report and recommendations	The committee noted the findings and recommendations from the inquiry, endorsed the system assurance oversight framework, and noted that the ICB will gain provider assurance against a number of areas.	The Board will receive a paper on 5 November 2026 and the committee will continue to provide oversight
Assure		
Cancer performance	The committee received an update on current performance against a number of key NHS metrics, focused on quality and safety initiatives and health inequality goals that are reported through the Performance Report.	The committee noted the work undertaken to date, the delivery risks and recovery actions
L&SC ICB Safeguarding dashboard 2026/27, Quarter 2	The quarterly safeguarding dashboard provided an overview of safeguarding, court of protection, deprivation of liberty and health arrangements for children in care assurance, activity, performance, and key areas of escalation for 2026/27 Quarter 2 (July to September 2026).	The committee will continue to monitor

Quality impact assessment update and proposed revisions to QIA policy	The committee received a quarterly update on the operation and continuing development of the ICB's Quality Impact Assessment (QIA) process, and approved amendments to the Quality Impact Assessment policy	The committee will continue to monitor

- **Appendix A –** Approved minutes of the Quality and Outcomes Committee held on 12 August 2026: Minutes of the ICB Quality and Outcomes Committee 12 August 2026

3. Summary of items or issues referred to other committees or the Board over the reporting period.

Committee	Item or Issue	Referred to
-	None identified	-

4. Conclusion

4.1 The committee has conducted their business in line with their terms of reference and associated business plans.

5. Recommendations

5.1 The Board is requested to:

- Note the Alert, Advise and Assure within the committee report and approve any recommendations as listed.
- Note the summary of items or issues referred to other committees of the Board over the reporting period
- Note the ratified minutes of the committee meetings.

Committee Chair
October 2026