

Integrated Care Board

Date of meeting	17 September 2026
Title of paper	Quality and Outcomes Committee Escalation and Assurance Report – 12 August 2026
Presented by	Julie Colclough, Quality and Outcomes Committee Chair
Author	Head of Governance and Committee Officers
Agenda item	9
Confidential	No

Executive summary				
This report highlights key matters, issues, and risks discussed at the Quality and Outcomes Committee meeting held since the last report to the Board on 9 July 2026 to alert, advise and assure the Board. The summary report also highlights any issues, items referred or escalated to other committees or to the Board. Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.				
Public and Stakeholder Engagement				
N/A				
Recommendations				
The Board is asked to: • Note the Alert, Advise and Assure and approve any recommendations as listed. • Note any summary of items or issues referred to other committees of the Board over the reporting period. • Note the ratified minutes of the committee meetings.				
Which Strategic Objective/s does the report relate to:				Tick
SO1	To improve population health and reduce inequalities through effective strategic commissioning.			✓
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.			✓
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.			✓
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.			✓
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.			✓
Implications				
	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	

Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date			Outcomes
Quality and Outcomes Committee	12 August 2026			To provide the Board of committee business during this period.
Conflicts of interest associated with this report				
Not applicable.				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by:				
ICB Committee Chair				

Integrated Care Board – 17 September July 2026

Quality and Outcomes Committee Escalation and Assurance Report

1. Introduction

1. This report highlights key matters, issues, and risks discussed at ICB Quality and Outcomes committee held since the last report to the Board on 9 July 2026 to alert, advise and assure the Board.
- 1.2 The summary report also highlights any issues, items referred or escalated to other committees or to the Board.
- 1.3 Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.

2. Quality and Outcomes Committee Report and Approved Minutes

Date: 12 August 2026		Chair: Julie Colclough
Key Items Discussed		
Item	Issue	Action
Alert		
-	-	-
Advise		
Quality strategy for NHS-funded care in England	The committee noted the publication of the National Quality Board Strategy and recognised that this is not solely a Quality and Outcomes Committee matter and will require Board-level ownership, with links across the organisational architecture, operating model, Audit Committee, Transition and Change Committee, and wider ICB governance arrangements.	The committee would receive a draft revised ICB Quality Governance Framework in quarter 4 2026/27.
Development of the Integrated Performance Report	The committee discussed the future development of the Integrated Performance Report with a move towards a more outcomes-focused approach, with clearer links to population health, inequalities, place, commissioning levers and predictive analysis.	The report would continue to be produced during transition to maintain committee and Board oversight, while a phased plan was implemented to move towards outcome-focused and more predictive reporting.
Publication of Baroness Amos' independent investigation into maternity and neonatal services in England	The committee noted that maternity and neonatal oversight arrangements are being developed in response to recent national reports and NHS England requirements.	Providers are required to complete baseline assessments and that the ICB has a clear role in quality assurance and oversight.

Impact of the Supreme Court Judgment on Deprivation of Liberty and Court of Protection operational arrangements	The committee noted the implications of the Supreme Court judgement on deprivation of liberty and Court of Protection arrangements. Interim arrangements are in place, pending national guidance and specialist legal advice has been provided.	Further national guidance is awaited.
Medicines optimisation and safety - safe and effective management	The committee noted commissioning gaps relating to medicines of dependence and anticoagulant services.	Further work to be taken forward through the appropriate commissioning routes.
Assure		
2025-2026 safeguarding executive summary annual report safeguarding strategic plan 2024-2027 progress update	The committee received assurance that the ICB continues to meet its statutory safeguarding responsibilities, with moderate to significant assurance on safeguarding governance, despite several long-standing partnership risks.	Continue to monitor.
LSCICB safeguarding dashboard 2026-27, Q1	The committee received assurance on quarter one safeguarding activity, including active management of known risks, improved training compliance, progress on Court of Protection backlog reduction, and implementation of the non-accidental injury protocol.	Continue to monitor.
Provider annual quality accounts 2025/26	The committee received assurance that provider Quality Accounts had been reviewed, responses issued, and publication requirements met.	Reviewed annually.

- **Appendix A** – Approved minutes of the Quality and Outcomes Committee held on 10 June 2026.
[Approved - Minutes of the ICB Quality and Outcomes Committee 10 June 2026 vr 1.0 \(2\).pdf](#)

3. Summary of items or issues referred to other committees or the Board over the reporting period.

Committee	Item or Issue	Referred to
-	None identified	-

4. Conclusion

- 4.1 The committee has conducted their business in line with their terms of reference and associated business plans.

5. Recommendations

- 5.1 The Board is requested to:

- Note the Alert, Advise and Assure within the committee report and approve any recommendations as listed.
- Note the summary of items or issues referred to other committees of the Board over the reporting period
- Note the ratified minutes of the committee meetings.

Committee Chair
August 2026