

**Meeting of NHS Lancashire and South Cumbria Integrated Care Board**  
**Thursday, 17 September 2026 at 1.00pm - 4.00pm**  
**Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct,**  
**County Hall, Preston, PR1 8XB**

**AGENDA**

| Item No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Item                                                                                                                 | Lead          | Purpose | Format   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|---------------|---------|----------|
| <b>Exclusion of the public:</b><br><i>In accordance with the provision of Section 1(2) of the Public Bodies (Admissions to Meetings) Act 1960 it was resolved that representatives of the press and other members of the public were excluded from the first part of the meeting on the grounds that it would be prejudicial to the public interest due to the confidential nature of the business transacted. This section of the meeting has already been held in a private session.</i> |                                                                                                                      |               |         |          |
| <b>Preliminary Business</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                      |               |         |          |
| 1.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Welcome and Introductions                                                                                            | Chair         | Note    | Verbal   |
| 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Apologies for Absence/Quoracy of Meeting                                                                             | Chair         | Note    | Verbal   |
| 3.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Declarations of Interest                                                                                             | Chair         | Note    | Verbal   |
| <b>Standing Items</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                      |               |         |          |
| 4.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Minutes of Meetings:<br>(a) ICB Board Meeting Held on 9 July, Matters Arising and Action Log                         | Chair         | Approve | Attached |
| 5.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Community Experience Briefing – Community partners to support people living with heart, lung and vascular conditions | N Greaves     | Note    | Attached |
| <b>Leadership and Operating Context</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                      |               |         |          |
| 6.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Chair's Report                                                                                                       | E Woollett    | Note    | Attached |
| 7.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Report of the Chief Executive                                                                                        | A Cummins     | Note    | Attached |
| 8.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Board Assurance Framework                                                                                            | D Atkinson    | Assure  | Attached |
| <b>Performance Overview</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                      |               |         |          |
| 9.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Quality and Outcomes Committee Escalation and Assurance Report 12 August 2026                                        | J Colclough   | Assure  | Attached |
| 10.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Finance and Contracting Committee Escalation and Assurance Reports 23 July 2026 and 26 August 2026                   | Steve Igoe    | Assure  | Attached |
| 11.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Finance Performance Report – Month 4 2026/27                                                                         | M Bakewell    | Assure  | Attached |
| 12.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Performance Report                                                                                                   | Alex Heritage | Assure  | Attached |
| <b>Developing the System and Strategy</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                      |               |         |          |
| 13.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Overview of ICB Winter Planning 2026/27                                                                              | C Harris      | Assure  | Attached |
| 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Service Reconfiguration: Pre-consultation Business Case – Vascular                                                   | C Harris      | Approve | Attached |
| <b>Governance Assurance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                      |               |         |          |
| 15.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Commissioning Committee Escalation and Assurance Reports 22 July 2026 and 19 August 2026                             | T Bleakley    | Assure  | Attached |

|                            |                                                                                                                                                                                        |            |        |          |
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| 16.                        | Audit Committee Escalation and Assurance Report 15 July 2026                                                                                                                           | S Spill    | Assure | Attached |
| 17.                        | NW Specialised Joint Committee Escalation and Assurance Report - 2 July 2026                                                                                                           | C Harris   | Assure | Attached |
| 18.                        | Report concerning matters considered in Private Board meetings                                                                                                                         | D Atkinson | Assure | Attached |
| <b>Concluding Business</b> |                                                                                                                                                                                        |            |        |          |
| 19.                        | Any Other Business                                                                                                                                                                     | Chair      | Note   | Verbal   |
| 20.                        | Items for the Risk Register                                                                                                                                                            | Chair      | Note   | Verbal   |
| 21.                        | Closing Remarks                                                                                                                                                                        | Chair      | Note   | Verbal   |
| 22.                        | Date, time and venue of next meeting:<br>Thursday, 5 November, 1.00pm - 4.00pm,<br>Lune Meeting Room, ICB Offices, Level 3<br>Christ Church Precinct, County Hall, Preston,<br>PR1 8XB | Chair      | Note   | Verbal   |

|                                 |                                                                                                                                            |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ICB Strategic Objectives</b> |                                                                                                                                            |
| SO1                             | To improve population health and reduce inequalities through effective strategic commissioning.                                            |
| SO2                             | Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.              |
| SO3                             | To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner. |
| SO4                             | Improved financial sustainability through directing available resources to deliver the greatest possible value.                            |
| SO5                             | To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.        |

**Glossary of Terms:** [LSC Integrated Care Board :: Glossary of terms \(icb.nhs.uk\)](https://icb.nhs.uk/glossary)