

Integrated Care Board

Date of meeting	17 September 2026
Title of paper	Report concerning matters considered in Private Board meetings held between 9 July and 30 July 2026 (inclusive)
Presented by	Debra Atkinson, Company Secretary / Director of Corporate Governance
Author	Sarah Mattocks, Head of Governance
Agenda item	18
Confidential	No

Executive summary

In line with the ICB's Standing Orders, the Board conducts its meetings in public.

The Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.

In accordance with the above, the board met in private on 2 occasions over the reporting period.

Public and Stakeholder Engagement

N/A

Recommendations

The board is requested to note the contents of the report

Which Strategic Objective/s does the report relate to:		Tick
SO1	To improve population health and reduce inequalities through effective strategic commissioning.	✓
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.	✓
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.	✓
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.	✓
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.	✓

Implications

	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?		✓		
Financial Implications		✓		

Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting		Date		Outcomes
Private Meetings of the ICB board		As outlined within the report		As outlined within the report
Conflicts of interest associated with this report				
N/A				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by:		Debra Atkinson Company Secretary / Director of Corporate Governance		

Integrated Care Board – 17 September 2026

Report concerning matters considered in Private Board meetings

1. Introduction

- 1.1. The purpose of this report is to present a summary of the key matters and items of business which have been reserved for discussion within the private board meetings of the Lancashire and South Cumbria (LSC) Integrated Care Board (ICB) over the reporting period.
- 1.2. The ICB's Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.
- 1.3. In accordance with the above, the board met in private on 2 occasions over the reporting period, on 9 July 2026 and 30 July 2026.

2. Summary of key matters reserved for discussion in private board meetings

2.1. ICB Board meeting held in private on 9 July 2026

2.1.1 The Board:

- **Noted** the assurance and escalation reports from the ICB Quality and Outcomes Committee Part 2 meeting held on 6 May 2026 and ICB Transition and Change Committee held on 3 June 2026.
- **Noted** a position update on the ICB staff consultation and operating model, and the timetable for the implementation of the organisational change programme, including the outcome of the second locally funded round of the National Voluntary Redundancy Scheme.
- **Agreed** for a targeted third voluntary redundancy scheme to be utilised should this be relevant.
- **Discussed** an update on the NHS England consultation regarding potential ICB boundary changes consultation and **supported** the submission.
- **Noted** the positive progress reported against the ICB's enforcement undertakings and awaited formal confirmation from NHS England regarding the status of the undertakings.

2.2. ICB Board meeting held in private on 30 July 2026

2.2.1 The Board:

- **Noted** an update on the recent announcement regarding Local Government Reorganisation in Lancashire, the expected next steps and indicative timeline.
- **Received** the outcome of the consultation and final proposed organisation structures and **approved the following**;
 - Consultation Outcome Summary Document
 - Final proposed organisational structures for implementation and the associated Target Operating Model
 - Process and timetable for filling posts, redeployment and implementation.

3. Recommendations

3.1 The board is asked to:

- Note the contents of the report

Sarah Mattocks

Head of Governance

August 2026