

Integrated Care Board

Date of meeting	9 July 2026			
Title of paper	Quality and Outcomes Committee Escalation and Assurance Report – 10 June 2026			
Presented by	Julie Colclough, Quality and Outcomes Committee Chair			
Author	Head of Governance and Committee Officers			
Agenda item	8			
Confidential	No			
Executive summary				
This report highlights key matters, issues, and risks discussed at the Quality and Outcomes Committee meeting held since the last report to the Board on 14 May 2026 to alert, advise and assure the Board. The summary report also highlights any issues, items referred or escalated to other committees or to the Board. Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.				
Public and Stakeholder Engagement				
N/A				
Recommendations				
The Board is asked to: • Note the Alert, Advise and Assure and approve any recommendations as listed. • Note any summary of items or issues referred to other committees of the Board over the reporting period. • Note the ratified minutes of the committee meetings.				
Which Strategic Objective/s does the report relate to:				Tick
SO1	To improve population health and reduce inequalities through effective strategic commissioning.			✓
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.			✓
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.			✓
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.			✓
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.			✓
Implications				
	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	

Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date			Outcomes
Quality and Outcomes Committee	10 June 2026			To provide the Board of committee business during this period.
Conflicts of interest associated with this report				
Not applicable.				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by:				
ICB Committee Chair				

Integrated Care Board – 9 July 2026

Quality and Outcomes Committee Escalation and Assurance Report

1. Introduction

- 1.1 This report highlights key matters, issues, and risks discussed at ICB Quality and Outcomes committee held since the last report to the Board on 14 May 2026 to alert, advise and assure the Board.
- 1.2 The summary report also highlights any issues, items referred or escalated to other committees or to the Board.
- 1.3 Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.

2. Quality and Outcomes Committee Report and Approved Minutes

Date: 10 June 2026		Chair: Julie Colclough
Key Items Discussed		
Item	Issue	Action
Alert		
AAA report – Primary Care Quality Group	The committee noted concerns about capacity to respond to reactive visits and maintain proactive oversight in primary care, with potential implications for assurance and safety.	A review of CQC inspection reports across Lancashire and South Cumbria primary care practices had identified common themes, which would be fed back through engagement events and other forums to support practices and inform the proactive element of the framework.
Advise		
Intensive and Assertive Treatment – response to the Independent Mental Health homicide review into the tragedies in Nottingham update report	The committee received the update and noted the progress made against delivery of the Assertive Outreach Plan, including the successful establishment of clearer processes to identify and monitor the intensive and assertive outreach cohort.	The committee supported the continued alignment of cohort identification with pathway development, ensuring that intensive and assertive outreach is explicitly embedded within emerging condition specific and/or hybrid pathway models.
Patient experience insight report	The committee approved the annual complaints report and acknowledged the value of the team's work in informing the organisation's learning and improvement.	Continue to monitor through reporting.
Lancashire & South Cumbria Integrated Care Board Antimicrobial Resistance (AMR) &	The committee received an update on actions, monitoring and governance arrangements since the April report.	A dedicated AMR and IPC Board would be established by December 2026 to provide system-wide oversight, and Andy Knox had been

Infection Prevention and Control (IPC) improvement priority areas		appointed as the named executive lead for antimicrobial stewardship. It was further noted that the medicines optimisation team would monitor performance against national AMR targets and report through the agreed governance route, including to the committee.
Assure		
Clinical strategy	The committee received the draft clinical strategy and noted that it provided a clear and concise framework for the ICB's role as a strategic commissioning organisation.	The committee approved the strategy for continued engagement and progression for Board approval.

- **Appendix A** – Approved minutes of the Quality and Outcomes Committee held on 8 April 2026 [Quality and Outcomes Committee Minutes 8 April 2026 vr 1.0.pdf](#)

3. Summary of items or issues referred to other committees or the Board over the reporting period.

Committee	Item or Issue	Referred to
Quality and Outcomes Committee	<u>AAA report – Prevention and Health Inequalities Steering Group</u> It was suggested that a map of organisational hotspots would be helpful to identify key pressure areas and support assurance on immediate and longer-term mitigations. It was agreed that any such exercise would require moderation and should be reported to the Transition and Change Committee.	Transition and Change Committee.

4. Conclusion

- 4.1 The committee has conducted their business in line with their terms of reference and associated business plans.

5. Recommendations

- 5.1 The Board is requested to:
- Note the Alert, Advise and Assure within the committee report and approve any recommendations as listed.
 - Note the summary of items or issues referred to other committees of the Board over the reporting period
 - Note the ratified minutes of the committee meetings.

Committee Chair
June 2026