NHS
Lancashire and South Cumbria
Integrated Care Board

Integrated Care Board

Date of meeting	9 July 2026
Title of paper	Chair's Report
Presented by	Emma Woollett, Chair, Integrated Care Board
Author	Neil Greaves, director of communications and engagement
Agenda item	6
Confidential	No

Executive summary

This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.

The report includes key areas to consider over the period since the previous Board meeting and, where appropriate, a verbal update will be provided where things have occurred after the report was published.

Public and Stakeholder Engagement

The report covers examples of stakeholder and public engagement by the Chair.

Recommendations

The Lancashire and South Cumbria Integrated Care Board is requested to note the updates provided.

Which Strategic Objective/s does the report relate to:		Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience	✓
SO2	To equalise opportunities and clinical outcomes across the area	✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	✓
SO4	Meet financial targets and deliver improved productivity	✓
SO5	Meet national and locally determined performance standards and targets	✓
SO6	To develop and implement ambitious, deliverable strategies	✓

Implications

	Yes	No	N/A	Comments
Associated risks			✓	
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	

Where paper has been discussed (list other committees/forums that have discussed this paper)

Meeting	Date	Outcomes
N/A	N/A	

Conflicts of interest associated with this report
N/A

Impact assessments				
	Yes	**No**	**N/A**	**Comments**
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	

Report authorised by:	Emma Woollett, Chair, Integrated Care Board

Integrated Care Board – 9 July 2026

Chair's Board Report

1. Introduction

1.1 This report provides the board with an on engagement and activity undertaken by the chair, together with any current and pertinent issues of relevance.

1.2 The report highlights key areas of activity during the period and will be supplemented by a verbal update where any material matters have arisen since the paper was finalised.

1.3 It also includes significant updates relating to ICB and system governance, together with any decisions taken under Chair's Action for formal ratification by the board.

2. Engagement

2.1 In late May we held our regular partnership meeting with our local MPs. The discussion covered our five-year strategic commissioning plan, neighbourhood health centres and the progress in moving towards our future ICB operating model. I appreciate the continued positive engagement from our local members of Parliament.

2.2 In early June, I attended NHS ConfedExpo in Manchester. The event provided an opportunity to hear updates from national leaders in relation to the Government's 10 Year Health Plan and the importance of accelerating healthcare transformation to achieve a sustainable service. I was pleased to hear Sir Jim Mackey give due recognition to the achievements by NHS leaders and staff over the what has been a very challenging year. He also set out the importance of leadership in taking improvements to the next level and set out a national commitment to ensure local NHS leaders have the operational freedom to innovate, and support to make big, often difficult decisions.

2.3 NHS ConfedExpo provides the opportunity to learn from other systems and hear about innovative examples of neighbourhood models of care, service changes and use of data, digital and technology which are demonstrating positive impact and improved outcomes for patients. I was impressed to see a number of colleagues from within our partner organisations sharing excellent examples of innovation from Lancashire and South Cumbria. This includes leading presentations and discussions regarding neighbourhood health centres, employee engagement in our Trusts and improving population health and health equity.

3. Board Matters

3.1 I welcome Alex Heritage, Chief Strategy and Planning Officer, who will join the Board for the first time following his appointment on 1 June 2026.

3.2 A robust process has supported the recruitment of a deputy chair and non-executive member for the ICB following Sheena Cumiskey and Roy Fisher leaving the ICB last month. I want to thank colleagues and system partners who contributed to the process by taking part in stakeholder panels during June. I am pleased that we had excellent candidates and positive feedback from the panels. I expect to be able to announce those who have been successful in the coming days.

4. Governance

4.1 In June, we held an extraordinary Board meeting where we approved the annual report and audited accounts for 2025/26. The details will be covered in a separate report however, I would like to thank our finance, corporate governance, performance and communications teams for their commitment to ensuring the story of our work in the ICB is told with clarity and integrity. The annual report and accounts are important documents and part of our governance and accountability. They are a transparent, public-facing record of how public funds are used to improve community health.

4.2 We expect to publish the document on our website shortly and will announce details in the coming weeks for our annual general meeting where we will be able to share this in more detail.

5. Recommendations

5.1 The Board is asked to:

1. Note the contents of the report.
2. Receive a further report at its meeting in September 2026

Emma Woollett

July 2026