

Integrated Care Board

Date of meeting	14 May 2026			
Title of paper	Quality and Outcomes Committee Escalation and Assurance Report – 8 April 2026			
Presented by	Sheena Cumiskey, Quality and Outcomes Committee Chair			
Author	Head of Governance and Committee Officers			
Agenda item	10			
Confidential	No			
Executive summary				
<p>This report highlights key matters, issues, and risks discussed at the Quality and Outcomes Committee meeting held since the last report to the Board on 19 March 2026 to alert, advise and assure the Board.</p> <p>The summary report also highlights any issues, items referred or escalated to other committees or to the Board.</p> <p>Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.</p>				
Public and Stakeholder Engagement				
N/A				
Recommendations				
<p>The Board is asked to:</p> <ul style="list-style-type: none"> • Note the Alert, Advise and Assure and approve any recommendations as listed. • Note any summary of items or issues referred to other committees of the Board over the reporting period. • Note the ratified minutes of the committee meetings. 				
Which Strategic Objective/s does the report relate to:			Tick	
SO1	Improve quality, including safety, clinical outcomes, and patient experience		✓	
SO2	To equalise opportunities and clinical outcomes across the area		✓	
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees		✓	
SO4	Meet financial targets and deliver improved productivity		✓	
SO5	Meet national and locally determined performance standards and targets		✓	
SO6	To develop and implement ambitious, deliverable strategies		✓	
Implications				
	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	
Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date		Outcomes	
Quality and Outcomes Committee	8 April 2026		To provide the Board of committee business during this period.	

Conflicts of interest associated with this report				
Not applicable.				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by:		ICB Committee Chair		

Integrated Care Board – 14 May 2026

Quality and Outcomes Committee Escalation and Assurance Report

1. Introduction

- 1.1 This report highlights key matters, issues, and risks discussed at ICB Quality and Outcomes committee held since the last report to the Board on 19 March 2026 to alert, advise and assure the Board.
- 1.2 The summary report also highlights any issues, items referred or escalated to other committees or to the Board.
- 1.3 Minutes approved by the committee to date are presented to the Board to provide assurance that they have met in accordance with their terms of reference and to advise the Board of business transacted at their meetings.

2. Quality and Outcomes Committee Report and Approved Minutes

Date: 8 April 2026		Chair: Sheena Cumiskey
Key Items Discussed		
Item	Issue	Action
Alert		
Children and Young People and SEND update	The committee noted concerns regarding: <ul style="list-style-type: none"> – Increased demand for SEND services and reduction in SEND capacity within ICB. Current ICB SEND team is in business continuity and being delivered via mutual aid from within ICB until management of change, resulting in a further deteriorating position – Paediatric audiology now escalated to ICB corporate risk register. 	<ul style="list-style-type: none"> – Development of SEND Service specification to increase assurance of providers. – There is a short-term mitigation in place through mutual aid for the SEND Team. – There is wider commitment from providers to deliver against the SEND specification.
Learning Disability and Autism update	The committee noted concerns regarding the financial position of the Learning Disability and Autism service due to the increase in Right to Choose Autism Assessments for children and young people and adults. The 26/27 autism assessment budget has been uplifted but is likely to remain a financial pressure based on current activity.	Actions/mitigations are in place to reduce risk; improve quality; optimise performance and to strive for value for money within contracts and working agreements in relation to funding responsibilities with system partners.
Advise		
All Age Continuing Care report on quality position	Sustained improvements in CHC timeliness and the elimination of long waits have been maintained, ensuring continued compliance with national standards while the Turnaround Plan has been implemented. Strengthened governance, enhanced financial validation and the use of agency capacity to accelerate high impact- reviews have	Continue to monitor with bimonthly updates presented to committee.

	helped protect assessment quality and patient experience. However, ongoing financial pressures, rising package complexity and unresolved LD&A and Transforming Care issues continue to present risks to the sustainability of quality outcomes.	
Lancashire & South Cumbria Integrated Care Board Antimicrobial Resistance (AMR) & Infection Prevention and Control (IPC) improvement priority areas	The committee agreed that the Executive Committee would be asked to undertake further work on governance and oversight arrangements, with an updated and fully rounded paper to be brought back to the Quality and Outcomes Committee before submission to the Board	Update to be brought back to committee.
Assure		
Children and Young People and SEND update	The committee was assured that: <ul style="list-style-type: none"> – ICB SEND assurance arrangements in place. – Community Paediatric Service specification has been finalised and awaiting ICB governance review and sign off. 	Mitigations are in place to address risks and challenges.

- **Appendix A** – Approved minutes of the Quality and Outcomes Committee held on 4 March 2026 [Item 10 - APPX A - 08 Approved - Minutes of the ICB Quality and Outcomes Committee 4 March 2026 vr 1.0.pdf](#)

3. Summary of items or issues referred to other committees or the Board over the reporting period.

Committee	Item or Issue	Referred to
n/a		

4. Conclusion

4.1 The committee has conducted their business in line with their terms of reference and associated business plans.

5. Recommendations

- 5.1 The Board is requested to:
- Note the Alert, Advise and Assure within the committee report and approve any recommendations as listed.
 - Note the summary of items or issues referred to other committees of the Board over the reporting period
 - Note the ratified minutes of the committee meetings.

**Committee Chair
April 2026**