

**Meeting of NHS Lancashire and South Cumbria Integrated Care Board**  
**Thursday, 19 March 2026 at 1.00pm - 4.00pm**  
**Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct,**  
**County Hall, Preston, PR1 8XB**

**AGENDA**

Item No	Item	Lead	Purpose	Format
<b>Exclusion of the public:</b>				
<i>In accordance with the provision of Section 1(2) of the Public Bodies (Admissions to Meetings) Act 1960 it was resolved that representatives of the press and other members of the public were excluded from the first part of the meeting on the grounds that it would be prejudicial to the public interest due to the confidential nature of the business transacted. This section of the meeting has already been held in a private session.</i>				
<b>Preliminary Business</b>				
1.	Welcome and Introductions	Chair	Note	Verbal
2.	Apologies for Absence/Quoracy of Meeting	Chair	Note	Verbal
3.	Declarations of Interest	Chair	Note	Verbal
<b>Standing Items</b>				
4.	Minutes of Meetings: (a) ICB Board Meeting Held on 22 January 2026, Matters Arising and Action Log	Chair	Approve	Attached
5.	Community experience: Different by design - Kendal's community health and wellbeing hub	J Scattergood	Note	Presentation
<b>Leadership and Operating Context</b>				
6.	Chair's Report	E Woollett	Note	Attached
7.	Report of the Chief Executive	A Cummins	Note	Attached
8.	Working with People and Communities - Insight Report	N Greaves	Note	Attached
<b>Performance Overview</b>				
9.	Quality and Outcomes Committee Escalation and Assurance Report – 4 March 2026	J O'Brien	Assurance	Attached
10.	Integrated Performance Report	C Harris	Assurance	Attached
11.	Finance and Contracting Committee Escalation and Assurance Report – 30 January 2026 and 20 February 2026	S Igoe	Assurance	Attached
12.	Finance Performance Report - Month 10	M Bakewell	Assurance	Attached
<b>Developing the System and Strategy</b>				
13.	Medium Term Plan	M Bakewell	Note	Presentation
14.	5 Year Strategic Commissioning Plan and 2026/27 Commissioning Intentions	C Harris	Approve	Attached
15.	Service Change (a) Case for Change: Permanent Cessation of Level 3 ICU services at Furness General Hospital	C Harris	Approve	Attached

	(b) Case for Change: Managing demand in the community enabling reduction in beds at the Royal Lancaster Infirmary	C Harris	Approve	Attached
	(c) Case for Change: Vascular Reconfiguration Programme	C Harris	Approve	Attached
<b>Governance Assurance</b>				
16.	Constitution and Board Membership	D Atkinson	Approve	Attached
17.	Governance and Committee Review	D Atkinson	Approve	Attached
18.	Emergency Preparedness, Resilience and Response Core Standards	C Harris	Approve	Attached
19.	Audit Committee Escalation and Assurance Report – 18 March 2026	S Spill	Assurance	Verbal
20.	Northwest Specialised Joint Committee Escalation Report	C Harris	Note	Attached
21.	Report concerning matters considered in Private Board meetings	D Atkinson	Note	Attached
<b>Concluding Business</b>				
22.	Any Other Business	Chair	Note	Verbal
23.	Items for the Risk Register	Chair	Note	Verbal
24.	Closing Remarks	Chair	Note	Verbal
25.	Date, time and venue of next meeting: Thursday, 14 May 2026, 1.00pm - 4.00pm, Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct, County Hall, Preston, PR1 8XB	Chair	Note	Verbal

<b>ICB Strategic Objectives</b>	
SO1	Improve quality, including safety, clinical outcomes, and patient experience
SO2	To equalise opportunities and clinical outcomes across the area
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees
SO4	Meet financial targets and deliver improved productivity
SO5	Meet national and locally determined performance standards and targets
SO6	To develop and implement ambitious, deliverable strategies

**Glossary of Terms:** [LSC Integrated Care Board :: Glossary of terms \(icb.nhs.uk\)](https://www.icb.nhs.uk/glossary)