

Integrated Care Board

Date of meeting	22 January 2026
Title of paper	Report concerning matters considered in Private Board meetings
Presented by	Debra Atkinson, Company Secretary / Director of Corporate Governance
Author	Debra Atkinson, Company Secretary / Director of Corporate Governance
Agenda item	20
Confidential	No

Executive summary				
<p>In line with the ICB's Standing Orders, the Board conducts its meetings in public.</p> <p>The Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.</p> <p>In accordance with the above, the board met in private on 3 occasions over the reporting period.</p>				
Public and Stakeholder Engagement				
N/A				
Recommendations				
The board is requested to note the contents of the report				
Which Strategic Objective/s does the report relate to:				Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience			✓
SO2	To equalise opportunities and clinical outcomes across the area			✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees			✓
SO4	Meet financial targets and deliver improved productivity			✓
SO5	Meet national and locally determined performance standards and targets			✓
SO6	To develop and implement ambitious, deliverable strategies			✓
Implications				
	Yes	No	N/A	Comments
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?		✓		
Financial Implications		✓		

Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date			Outcomes
Private Meetings of the ICB board	As outlined within the report			As outlined within the report
Conflicts of interest associated with this report				
N/A				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	

Report authorised by:	Debra Atkinson Company Secretary / Director of Corporate Governance
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Integrated Care Board – 22 January 2026

Report concerning matters considered in Private Board meetings

1. Introduction

- 1.1. The purpose of this report is to present a summary of the key matters and items of business which have been reserved for discussion within the private board meetings of the Lancashire and South Cumbria (LSC) Integrated Care Board (ICB) over the reporting period.
- 1.2. The ICB's Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.
- 1.3. In accordance with the above, the board has met in private on 3 occasions, on 27 November 2025, 11 December 2025 and 18 December 2025.

2. Summary of key matters reserved for discussion in private board meetings

2.1. ICB Board meeting held in private on 27 November 2025

2.1.1. The Board:

- **Noted** the conclusions reached by the Finance and Contracting Committee held on 21 November based on its discussion of the Month 7 position
- **Noted** the Month 7 position and risk-based forecast outturn report.
- **Noted** a report and updates of actions from the Improvement Assurance Groups/System Delivery Meeting held in November.
- **Received** an update in relation to a single plan to address Referral to Treatment recovery for the remainder of this financial year.
- **Noted** an update relating to the Model ICB Blueprint position and **Approved** expenditure for the voluntary redundancy scheme
- **Noted** an update from the Shaping Care Together Joint Committee.

2.2 ICB Board Engagement Session held in private held on 11 December 2025

2.2.1 The Board:

- **Received** a comprehensive update related to the ICB's first stage Medium Term Plan submission and informed the Board assurance statements and commentary to support the submission.

2.3 ICB Board meeting held in private held on 18 December 2025

2.3.1 The Board:

- **Noted** the Assurance and Escalation report from Part 2 Quality and Outcomes Committee report held on 3 December 2025.
- **Noted** the Assurance and Escalation from the ICB Transition Committee held on 28 November 2025.
- **Noted** a report and updates of actions from the Improvement Assurance Groups (IAG) Meeting held in December 2025.
- **Noted** the initial submission of the medium-term plan which was made on 16 December 2025 and **noted** the further work to be undertaken to submit the final plan in February 2026.
- **Noted** the update related to voluntary redundancy scheme.
- **Received** an update related to the Model ICB Blueprint – Target Operating Model.

3. Recommendations

3.1 The board is asked to:

- Note the contents of the report

Debra Atkinson

Director of Corporate Governance / Company Secretary