Functional Area / Directorate	Date Risk Submitted	Risk No.	
Primary Care - Capital	20/09/2023	ORR016	
		ORR010 linked to	
		ORR194 ORR195	
Primary Care - Dental	11/09/2023	ORR196	
Primary Care - Dental	15/05/2023	ORR011	
		ORR013 linked to	
Primary Care - Dental	15/05/2023	ORR197 ORR198	
Primary Care - Dental	12/06/2022	ORR014	
Primary Care - Dental	21/03/2024	ORR018	
Primary Care - Dental	04/12/2024	ORR108	
Primary Care - Medical	22/11/2022	ORR015	
Primary Care - Medical	14/02/2024	ORR182	
Primary Care - Medical	13/11/2024	ORR183	
Primary Care - Medical	13/11/2024	ORR184	
Primary Care - Medical	13/11/2024	ORR185	
Primary Care - Medical	04/06/2025	ORR186	
Primary Care - Medical	11/09/2023	ORR196 linked to ORR010	
Primary Care - Medical	15/05/2023	ORR198 lin ked to ORR013	
Primary Care - Optometry	01/04/2025	ORR188	
		ORR195 linked to	
Primary Care - Optometry	11/09/2023	ORR010	
		ORR197 linked to	
Primary Care - Optometry	15/05/2023	ORR013	
Primary Care - Pharmaceutical	01/06/2023	ORR009	
Primary Care - Pharmaceutical	21/08/2025	ORR154	
Primary Care - Pharmaceutical	11/09/2023	ORR194 linked to ORR010	

Risk Title	Initial Risk Score	Current Risk Score	Target Risk Score
Estates Risk	16	12	8
Translation and Interpretation Services	12	0	C
Community Dental Services (CDS)	6	9	4
Community Dental Services (CDS)	U	U	4
Contracts Housekeeping	9	9	6
The Going Concern of a Dental Contractor	8	6	4
National Changing of Deadlines	4	9	9
Orthodontic Acute Capacity	15	15	9
Medical Practice ODS code	16	9	6
Primary Care access to Community Phlebotomy Service	16	9	9
Estates - East Lancashire	16	9	9
LES Review	9	9	9
Team Capacity	9	9	9
Breakdown in lease negotiations - Request to relocate.	9	9	1
Translation and Interpretation Services	12	9	6
Contracts Housekeeping	9	9	6
Potential Code of Conduct Breach	16	9	1
Translation and Interpretation Services	12	9	6
Contracts Housekeeping	9	9	6
Amended Pharmaceutical Services Regulations	12	9	6
Operational Issues with Pharmacy Contractor	16	12	4
Translation and Interpretation Services	12	9	6

Target Date for Closing the Risk
31/03/2026
31/03/2026
31/03/2026
31/03/2026
31/03/2026
31/03/2026
31/08/2025
31/03/2026
31/03/2026
31/03/2026
31/03/2026
31/03/2026
31/03/2026
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31/03/2026 30/11/2024
31/12/2025
31/03/2026