

Integrated Care Board

Date of meeting	27 November 2025
Title of paper	Chair's Board Report
Presented by	Emma Woollett, Chair, Integrated Care Board
Author	Debra Atkinson, Company Secretary/Director of Governance Maria Louca, Senior Assistant/Corporate Affairs Manager
Agenda item	6
Confidential	No

Executive summary				
This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.				
The report includes key areas to consider over the period since the previous Board meeting and, where appropriate, a verbal update will be provided where things have occurred after the report was published.				
Public and Stakeholder Engagement				
The report covers examples of stakeholder and public engagement by the Chair.				
Recommendations				
The Lancashire and South Cumbria Integrated Care Board is requested to note the updates provided.				
Which Strategic Objective/s does the report relate to:				Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience			✓
SO2	To equalise opportunities and clinical outcomes across the area			✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees			✓
SO4	Meet financial targets and deliver improved productivity			✓
SO5	Meet national and locally determined performance standards and targets			✓
SO6	To develop and implement ambitious, deliverable strategies			✓
Implications				
	Yes	No	N/A	Comments
Associated risks			✓	
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	
Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date		Outcomes	
N/A	N/A			

Conflicts of interest associated with this report				
N/A				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by: Emma Woollett, Chair, Integrated Care Board				

Integrated Care Board – 27 November 2025

Chair's Board Report

1. Introduction

- 1.1 This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.
- 1.2 The report includes key areas to consider over that period and will be enhanced where appropriate by a verbal update where things have occurred after the report was published.
- 1.3 It will incorporate any major updates on ICB, and system governance and any decisions made under Chair's action for ratification by the board.

2. Engagement

- 2.1 In late September Sam Proffitt and I, along with other executives and our Director of Communications met with local MPs. This session provided an opportunity for a dialogue with elected members on important strategic topics, to explain our thinking and hear their perspectives. The session covered an update from Sam Proffitt, Chief Executive, on the reforms of the NHS and how the ICB Model Blueprint is aligned to our vision of creating a high quality, community-centred health and care system and delivery of the national shifts from acute to community, sickness to prevention and analogue to digital. As part of this, Sam shared that we have been successful in having two areas in the national Neighbourhood Health Implementation Programme and how this will benefit the whole system and support further development of neighbourhood health services and help shape the work on implementing the ICB Model Blueprint.
- 2.2 During this meeting Craig Harris, Chief Operating Officer, also provided an update on the development of the ICB's commissioning intentions for 2025/26 and how these are currently being developed in line with the strategic direction including delivering improved outcomes for our population and financial sustainability.
- 2.3 We agreed a programme of discussions with the MPs over the coming months and have a session planned with MPs in late November to discuss neighbourhood working and population health improvement. We will update from this session in due course.
- 2.4 Between September and early November, I met with three local MPs to discuss constituency opportunities and concerns, supplementing those which have taken place with the Chief Executive. These meetings are invaluable in helping us to consider where the work of the ICB can help improve experiences for their constituents.

- 2.5 At the end of September, I met a group of local residents from Chorley who regularly attend our Board meetings to discuss their concerns and to consider where the work of the ICB can address these. I appreciate and thank the group for the opportunity for open and honest discussion. The group helpfully shared a number of anonymous experiences they have heard from residents locally. These were shared with relevant teams across the ICB to contribute to the commissioning and improvement work.

3. Governance

- 3.1 NHS England North West held our mid-year review meeting on Tuesday 4 November. The meeting provided an opportunity for the ICB to present our progress against delivering our improvement plan which addresses NHS England Recovery Support Programme recommendations as part of our exit criteria from the programme. The feedback in the meeting from NHS England North West colleagues was very positive, and we are awaiting formal feedback by the end of November 2025.

4. Board updates

- 4.1 I would like to formally welcome Aaron Cummins, Chief Executive to his first board meeting, held in public. I am confident Aaron's experience, knowledge and his demonstrated commitment to improving access, outcomes, and experience across the communities we serve will provide the leadership we need going forwards and during an important period for Lancashire and South Cumbria ICB. I'm really looking forward to working with Aaron.
- 4.2 Jim Birrell, Non-Executive Member, Chair of Audit Committee and the ICB's Conflicts of Interest Guardian will be leaving the ICB at the end of December. I would like to thank Jim for his dedication, support and contributions to the ICB since its inception in July 2022.
- 4.3 An appointments process has taken place throughout November and I am pleased to share that Stephen Spill, Associate Non-Executive, has been appointed to the position and will take up his new role from 1 January 2026

5. Recommendations

- 5.1 The Board is requested to:
- Note the contents of the report.
 - Receive a further report at its meeting in January 2026

Emma Woollett
19 November 2025