

Meeting of NHS Lancashire and South Cumbria Integrated Care Board
Thursday, 27 November 2025 at 1.00pm-4.00pm
Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct,
County Hall, Preston, PR1 8XB

AGENDA

Item No	Item	Lead	Purpose	Format
Exclusion of the public: <i>In accordance with the provision of Section 1(2) of the Public Bodies (Admissions to Meetings) Act 1960 it was resolved that representatives of the press and other members of the public were excluded from the first part of the meeting on the grounds that it would be prejudicial to the public interest due to the confidential nature of the business transacted. This section of the meeting has already been held in a private session.</i>				
Preliminary Business				
1.	Welcome and Introductions	Chair	Note	Verbal
2.	Apologies for Absence/Quoracy of Meeting	Chair	Note	Verbal
3.	Declarations of Interest	Chair	Note	Verbal
Standing Items				
4.	Minutes of Meetings: (a) ICB Board Meeting Held on 25 September 2025, Matters Arising and Action Log (b) ICB Annual General Meeting Minutes – 25 September 2025	Chair Chair	Approve Approve	Attached Attached
5.	Community Experience /Patient Story	C Harris	Note	Presentation
Leadership and Operating Context				
6.	Chair's Report	E Woollett	Note	Attached
7.	Report of the Chief Executive	A Cummins	Note	Attached
8.	People and Culture Committee Escalation and Assurance Report – 15 October 2025	J O'Brien	Note	Attached
9.	Working with People and Communities - Insight Report	N Greaves	Note	Attached
Performance Overview				
10.	Quality and Outcomes Committee Escalation and Assurance Report – 5 November 2025	S Cumiskey	Assurance	Attached
11.	Integrated Performance Report	A Patel	Assurance	Attached
12.	Finance and Contracting Committee Escalation and Assurance Report – 22 September and 22 October 2025	S Igoe	Assurance	Attached
13.	Finance Performance Report – Month 6	M Bakewell	Assurance	Attached
14.	Urgent and Emergency Care Delivery and Winter Planning 2025/26	C Harris	Note	Attached
Developing the System and Strategy				
15.	Medium Term Planning and Strategic Commissioning Framework Response	A Cummins	Note	Attached

16.	Voluntary, Community, Faith and Social Enterprise (VCFSE) Alliance/ ICB Partnership Agreement	C Harris	Note	Attached
Governance Assurance				
17.	Audit Committee Escalation and Assurance Report – 24 September 2025	J Birrell	Assurance	Attached
18.	NW Specialised Joint Committee Escalation and Assurance Report – 5 June and 6 September 2025	C Harris	Note	Attached
19.	Freedom to Speak Up Annual report	A Patel	Note	Attached
20.	Report concerning matters considered in Private Board meetings	D Atkinson	Note	Attached
Concluding Business				
21.	Any Other Business	Chair	Note	Verbal
22.	Items for the Risk Register	Chair	Note	Verbal
23.	Closing Remarks	Chair	Note	Verbal
24.	Date, time and venue of next meeting: Thursday, 22 January 2026, 1.00pm - 4.00pm, Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct, County Hall, Preston, PR1 8XB	Chair	Note	Verbal

ICB Strategic Objectives	
SO1	Improve quality, including safety, clinical outcomes, and patient experience
SO2	To equalise opportunities and clinical outcomes across the area
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees
SO4	Meet financial targets and deliver improved productivity
SO5	Meet national and locally determined performance standards and targets
SO6	To develop and implement ambitious, deliverable strategies

Glossary of Terms: [LSC Integrated Care Board :: Glossary of terms \(icb.nhs.uk\)](https://www.lsc.nhs.uk/glossary)