

Integrated Care Board

Date of meeting	25 September 2025
Title of paper	Chair's Board Report
Presented by	Emma Woollett, Chair, Integrated Care Board
Author	Debra Atkinson, Company Secretary/Director of Governance Maria Louca, Senior Assistant/Corporate Affairs Manager
Agenda item	6
Confidential	No

Executive summary

This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.

The report includes key areas to consider over that period and will be enhanced where appropriate by a verbal update where things have occurred after the report was published.

Public and Stakeholder Engagement

In this report, one of our non-executives undertook a visit around the Preston area, further details on the visit are detailed within this report.

Recommendations

The Lancashire and South Cumbria Integrated Care Board is requested to note the updates provided.

Which Strategic Objective/s does the report relate to:

		Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience	✓
SO2	To equalise opportunities and clinical outcomes across the area	✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	✓
SO4	Meet financial targets and deliver improved productivity	✓
SO5	Meet national and locally determined performance standards and targets	✓
SO6	To develop and implement ambitious, deliverable strategies	✓

Implications

	Yes	No	N/A	Comments
Associated risks			✓	
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	

Where paper has been discussed (list other committees/forums that have discussed this paper)

Meeting	Date	Outcomes
N/A	N/A	

Conflicts of interest associated with this report				
N/A				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by: Emma Woollett, Chair, Integrated Care Board				

Integrated Care Board – 25 September 2025

Chair's Board Report

1. Introduction

- 1.1 This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.
- 1.2 The report includes key areas to consider over that period and will be enhanced where appropriate by a verbal update where things have occurred after the report was published.
- 1.3 It will incorporate any major updates on ICB, and system governance and any decisions made under Chair's action for ratification by the board.

2. Engagement

- 2.1 As part of our board development, our Associate Non-Executive, Steve Spill undertook a place visit to Preston, with the integrated place leader for Central and West and the clinical and care professional lead. This included a tour and understanding of our most deprived inner-city wards, with discussion on how partnership and place-based working is starting to shift more care into these communities. As part of this, we considered the model in Preston of delivering community health services from leisure centres. He also visited Heartbeat, the North West's leading cardiac prevention and rehabilitation charity. Heartbeat provides services for over 950 people every single week and supports cardiac patients and those at risk. They provide a range of services, including exercise classes, cardiac testing and deliver educational workshops about health choices.
- 2.2 Part of the visit included meeting Emma McNamara, Head of Health and Wellbeing for Preston North End Community Trust, to understand their health and wellbeing offer. He also saw their great work with young people and physical activities, such as walking football and social groups for adults with dementia. The final part of this visit ended with a tour of the Minerva Centre looking at the provision of rheumatology care, traditionally provided in a hospital setting, but provided from a centre in the heart of the community of Deepdale.
- 2.3 Early in September ICB chairs and chief executives were invited to London for a meeting with Penny Dash and Sir Jim Mackey. Discussions were held around the elective care challenges and the need for more focus on urgent and emergency care in achieving the 4-hour target. The key role of Integrated Care Boards in the transformation and delivery of the 10 Year Health Plan was highlighted, and it was acknowledged that the restructuring process has been and continues to be very difficult.

- 2.4 Later this month, Sam Proffitt and I, along with other executives and our Director of Communications, will hold the first of our regular sessions with local MPs. These sessions will provide an opportunity for a dialogue with elected members on important strategic topics, to explain our thinking and hear their perspectives. This will be an additional mechanism and will not replace the need for direct and individual engagement with MPs on local and specific issues.

3. Governance

- 3.1 We have received our annual assessment of Lancashire and South Cumbria Integrated Care Board's performance for 2024-25 which will be mentioned in further detail under item 7, the chief executive report.
- 3.2 Further to the review of the ICB's committee structure in March 2025, there has been an interim review of the Finance and Contracting Committee and Quality and Outcomes Committee Terms of Reference, with the following changes taking effect from 1 September 2025:
- Finance and Contracting Committee – amendments to named executive members and quoracy
 - Quality and Outcomes Committee -amendments to quoracy and frequency of meetings
- 3.3 A full committee effectiveness review was to be undertaken at the end of quarter 3 to test and ensure the terms of reference of each committee are effective and aligned to our statutory functions, and any further recommendations will be considered at that time and reported to the board.

4. Board

- 4.1 I'm delighted to confirm that after a robust process, Aaron Cummins will commence as Chief Executive Officer for Lancashire and South Cumbria Integrated Care Board on 1 November 2025. On 31 July 2025, Aaron stepped down as the Acute Trust Partner Member for the Integrated Care Board. Following a joint nomination and appointment process, Professor Silas Nichols, Chief Executive for Lancashire Teaching Hospitals NHS Foundation Trust, will join our ICB Board as Acute Trust Partner Member.
- 4.2 Aaron Cummins is currently the Chief Executive Officer for University Hospitals of Morecambe Bay NHS Foundation Trust. Following a rigorous assurance process within the Trust, Scott McLean has been appointed as interim chief executive from 1 November 2025.
- 4.3 Stephen Downs will be stepping down as acting Chief Finance Officer from 30 September, and I thank him for his commitment and leadership over the past months. I'm very pleased to welcome our acting Chief Finance Officer Mark Bakewell who will commence in the role on 1 October.
- 4.4 I'd also like to welcome Jane Scattergood to the board, as she takes up the position of acting Chief Nurse.

5. Recommendations

5.1 The Board is requested to:

- Note the contents of the report.
- Receive a further report at its meeting in November 2025

Emma Woollett
September 2025