

Meeting of NHS Lancashire and South Cumbria Integrated Care Board
Thursday, 25 September 2025 at 1.00pm-4.00pm
Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct,
County Hall, Preston, PR1 8XB

AGENDA

Item No	Item	Lead	Purpose	Format
Exclusion of the public: <i>In accordance with the provision of Section 1(2) of the Public Bodies (Admissions to Meetings) Act 1960 it was resolved that representatives of the press and other members of the public were excluded from the first part of the meeting on the grounds that it would be prejudicial to the public interest due to the confidential nature of the business transacted. This section of the meeting has already been held in a private session.</i>				
Preliminary Business				
1.	Welcome and Introductions	Chair	Note	Verbal
2.	Apologies for Absence/Quoracy of Meeting	Chair	Note	Verbal
3.	Declarations of Interest	Chair	Note	Verbal
Standing Items				
4.	Minutes of Meetings: (a) ICB Board Meeting Held on 24 July 2025, Matters Arising and Action Log	Chair	Approve	Attached
5.	Community Experience /Patient Story	A Knox	Note	Presentation
Leadership and Operating Context				
6.	Chair's Report	E Woollett	Note	Attached
7.	Report of the Chief Executive	S Proffitt	Note	Attached
8.	People and Culture Committee Escalation and Assurance Report - 16 July 2025	J O'Brien	Note	Attached
9.	Working with People and Communities - Insight Report	N Greaves	Note	Attached
Performance Overview				
10.	Quality and Outcomes Committee Escalation and Assurance Report - 6 August and 3 September 2025	S Cumiskey	Assurance	Attached
11.	Integrated Performance Report	A Patel	Assurance	Attached
12.	Finance and Contracting Committee Escalation and Assurance Report - 17 July and 27 August	D Corcoran	Assurance	Attached
13.	Finance Report Month 5 and 2025/26 Plan Position	S Downs	Assurance	Attached
Developing the System and Strategy				
14.	Update on development of Commissioning Intentions 26/27	C Harris	Note	Attached
15.	NHS Draft Planning Framework	C Harris	Assurance	Attached
16.	Urgent and Emergency Care Delivery and Winter Planning 2025/26	C Harris	Approve	Attached

Governance Assurance				
17.	Audit Committee Escalation and Assurance Report - 23 July 2025	J Birrell	Assurance	Attached
18.	ICB's Board Assurance Framework, Strategic Objectives and Risk Appetite	S Proffitt	Approve	Attached
19.	Use of the ICB Seal	S Downs	Note	Attached
20.	Report concerning matters considered in Private Board meetings held between 24 July and 6 August 2025 (inclusive)	D Atkinson	Note	Attached
Concluding Business				
21.	Any Other Business	Chair	Note	Verbal
22.	Items for the Risk Register	Chair	Note	Verbal
23.	Closing Remarks	Chair	Note	Verbal
24.	Date, time and venue of next meeting: Thursday, 27 November 2025, 1.00pm - 4.00pm, Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct, County Hall, Preston, PR1 8XB	Chair	Note	Verbal

ICB Strategic Objectives	
SO1	Improve quality, including safety, clinical outcomes, and patient experience
SO2	To equalise opportunities and clinical outcomes across the area
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees
SO4	Meet financial targets and deliver improved productivity
SO5	Meet national and locally determined performance standards and targets
SO6	To develop and implement ambitious, deliverable strategies

Glossary of Terms: [LSC Integrated Care Board :: Glossary of terms \(icb.nhs.uk\)](https://icb.nhs.uk/glossary)