

Integrated Care Board

Date of meeting	24 July 2025
Title of paper	ICB Enforcement Undertakings and Recovery Support Programme Exit Criteria
Presented by	Sam Proffitt, Acting Chief Executive Officer
Author	Kirsty Hollis, Associate Director and Business Partner to the Chief Executive
Agenda item	8
Confidential	No

Executive summary				
The purpose of this report is to advise the Board of the Recovery Support Programme draft exit criteria in relation to the ICB enforcement undertakings as issued on 26 February 2025 and confirm the governance for oversight of progress towards their delivery.				
Recommendations				
The Board is asked to: <ul style="list-style-type: none"> Note the contents of the report Accept the draft exit criteria as agreed with the Recovery Support Programme and though the IAGs Await regular updates through agreed governance and monitoring routes on achievement of compliance with the exit criteria. 				
Which Strategic Objective/s does the report relate to:				Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience			
SO2	To equalise opportunities and clinical outcomes across the area			
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees			
SO4	Meet financial targets and deliver improved productivity			✓
SO5	Meet national and locally determined performance standards and targets			
SO6	To develop and implement ambitious, deliverable strategies			✓
Implications				
	Yes	No	N/A	Comments
Associated risks			✓	
Are associated risks detailed on the ICB Risk Register?			✓	
Financial Implications			✓	
Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date	Outcomes		

Executive Team Meeting	15 July 2025	The paper and draft undertakings were supported by the executive team and		
Conflicts of interest associated with this report				
Not applicable				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	
Report authorised by:				
Sam Proffitt, Acting Chief Executive				

Integrated Care Board – 24 July 2025

ICB Enforcement Undertakings and Recovery Support Programme Exit Criteria

1. Introduction

- 1.1 In late February 2025, having previously been notified of NHS England's intention to place the ICB in NHS Oversight Framework (NOF) segment 4 and to receive support from the National Recovery Support Programme (RSP), the ICB received formal notification of the Enforcement Undertakings which detailed the areas of improvement and the required actions to be taken by the ICB. These were formally endorsed and accepted by the Board at its extraordinary board meeting on 19th February 2025.
- 1.2 In order to have enforcement undertakings lifted, and in accordance with 2.1 of the undertakings, the ICB will have to evidence "all reasonable steps have been taken to meet the RSP exit criteria as set out and agreed by the Improvement Assurance Group (IAG), in accordance with the timescales agreed by the IAG."
- 1.3 On 26th June 2025, the ICB received a draft of the exit criteria against which the ICB will be expected to provide evidence of delivery with an anticipation that these be discussed at the IAG meeting in early July and agreed.
- 1.4 The purpose of this paper is to advise the board of the draft exit criteria and to confirm reporting mechanism for evidencing compliance with the requirements, highlighting any risks to delivery should they arise.

2. Exit Criteria

- 2.1 The draft exit criteria as defined, are structured into three themes of:-
 - Finance
 - Leadership & Governance
 - Recovery Support Programme (RSP)
- 2.2 Appendix A to this report details the draft exit criteria requirements, the current status of each evidence requirement and where it is proposed the most appropriate internal governance route of detailed oversight and monitoring of compliance for each of the elements would sit. The on-going combined oversight will be through Board.
- 2.3 The ICB is in the process of establishing a Single Improvement Plan, framed under 2 Programmes: Financial Planning; and Governance and Leadership.
- 2.4 Each programme will incorporate detailed plans of all the all the actions required under the exit criteria, and progress has already been made on Governance and Leadership, with a full action plan in place, and this is set out in detail under Item 9 on today's agenda.

- 2.5 Overall compliance with the draft exit criteria will be monitored by NHS England through the monthly IAG / System delivery meetings.
- 2.6 The Chair and the Acting Chief Executive confirmed their acceptance of these draft exit criteria to the Recovery Support Programme lead by the deadline of 11 July 2025.
- 2.7 The exit criteria will be finalised following the regional NHS England meeting in late July.

3. Recommendations

3.1 The Board is asked to:

- 1. Note the contents of the report
- 2. Accept the draft exit criteria as agreed with the Recovery Support Programme and through the IAGs
- 3. Await regular updates through agreed governance and monitoring routes on achievement of compliance with the exit criteria.

Kirsty Hollis

8 July 2025