

## Integrated Care Board

<b>Date of meeting</b>	22 May 2025
<b>Title of paper</b>	Finance Performance Report – Month 12
<b>Presented by</b>	Stephen Downs, Acting Chief Finance Officer
<b>Author</b>	Elaine Collier, Deputy Director of Operational Finance
<b>Agenda item</b>	14
<b>Confidential</b>	No

### Executive summary

The final 2024/25 position for the ICS is a £129.8m deficit. This is the position after receiving £175m of deficit support funding and £50m of winter surge funding. Excluding these items, the system deficit for 2024/25 would be £354.8m, which is £179.8m worse than the £175m control total set by NHS England.

The report provides a summarised overview of the year-end position for the system, noting that the figures are subject to audit.

### Recommendations

The Lancashire and South Cumbria ICB is asked to **note** the content of this report.

Which Strategic Objective/s does the report relate to:		Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience	
SO2	To equalise opportunities and clinical outcomes across the area	
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	
SO4	Meet financial targets and deliver improved productivity	✓
SO5	Meet national and locally determined performance standards and targets	✓
SO6	To develop and implement ambitious, deliverable strategies	✓

### Implications

	Yes	No	N/A	Comments
Associated risks	✓			
Are associated risks detailed on the ICB Risk Register?	✓			ICB-008
Financial Implications	✓			

**Where paper has been discussed** (list other committees/forums that have discussed this paper)

Meeting	Date	Outcomes
Finance and Contracting Committee	20 May 2025	

### Conflicts of interest associated with this report

Not applicable

Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	
Equality impact assessment completed			✓	
Data privacy impact assessment completed			✓	

<b>Report authorised by:</b>	Stephen Downs, Acting Chief Finance Officer
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# Integrated Care Board – 22 May 2025

## Finance Performance Report – Month 12

### 1. Introduction

- 1.1 This paper reports the 2024/25 financial position as at the end of March 2025, subject to final audit which is currently ongoing within individual organisations.
- 1.2 The report compares the final outturn to the agreed system control total of £175.0m.

### 2. System Performance Overview

- 2.1 The final 2024/25 financial position for the ICS is a £129.8m deficit. This represents a deficit of £129.8m for the provider trusts and breakeven for the ICB.
- 2.2 This position is after receiving £175m of deficit support funding and £50m of winter surge funding. Excluding these items, the system deficit for 2024/25 would be £354.8m, which is £179.8m worse than the £175m control total set by NHS England.
- 2.3 The month 12 position for the system is provided at **Table 1**.

**Table 1: Summary financial position**

ICS System Summary Income and Expenditure	Final Outturn : Month 1-12		
	Plan	Actual	Variance Favourable / (Adverse)
	£000	£000	£000
Blackpool Teaching Hospitals NHS FT	0	(26,814)	(26,814)
East Lancashire Hospitals NHS Trust	0	(46,614)	(46,614)
Lancashire & South Cumbria NHS FT	0	(7,300)	(7,301)
Lancashire Teaching Hospitals NHS FT	0	(36,278)	(36,278)
North West Ambulance Service NHSE Trust	0	6,300	6,300
University Hospitals of Morecambe Bay NHS	0	(19,114)	(19,114)
<b>Providers</b>	<b>0</b>	<b>(129,820)</b>	<b>(129,820)</b>
Lancashire & South Cumbria ICB	0	0	0
<b>ICS System Surplus / (Deficit)</b>	<b>0</b>	<b>(129,820)</b>	<b>(129,820)</b>

### 3. ICB Financial Performance

- 3.1 The final 2024/25 financial position for the Integrated Care Board (ICB) is a breakeven position in line with plan. This position is after receiving the ICB share of deficit support funding and retaining £25m of the winter surge funding. Without this, the ICB deficit for 2024/25 would be £112.5m.

#### 4. Provider Financial Performance

- 4.1 The final 2024/25 financial position for the Provider Trusts is a deficit of £129.8m. This position is after receiving a share of the deficit support funding and winter surge funding. Without this, the provider deficit for 2024/25 would be £242.3m.

#### 5. System Efficiencies

- 5.1 The total savings delivered by the system in 2024/25 is £372.2m which is £158.7m behind plan. The detail by individual organisation is shown in **Table 2**.
- 5.2 The ICB plan included efficiency savings of £270.0m which represents 6.1% of the revenue resource limit. During 2024/25, the ICB delivered £240.5m savings, a shortfall of £29.5m, which the ICB was able to cover by identifying in-year mitigations.
- 5.3 The Provider plans included efficiency savings of £260.8m. During 2024/25, the providers delivered £131.7m savings, a shortfall of £129.1m.

**Table 2: Efficiency performance**

ICS System Efficiency Savings	Year to Date : Month 1-12			Savings delivered %
	Plan	Actual	Variance Favourable / (Adverse)	
	£000	£000	£000	
Blackpool Teaching Hospitals NHS FT	63,692	22,772	(40,920)	36%
East Lancashire Hospitals NHS Trust	59,679	20,177	(39,502)	34%
Lancashire & South Cumbria NHS FT	27,000	27,000	0	100%
Lancashire Teaching Hospitals NHS FT	58,041	26,093	(31,948)	45%
North West Ambulance Service NHSE Trust	15,059	15,089	30	100%
University Hospitals of Morecambe Bay NHS	37,311	20,521	(16,790)	55%
<b>Providers</b>	<b>260,782</b>	<b>131,652</b>	<b>(129,130)</b>	<b>50%</b>
Lancashire & South Cumbria ICB	269,992	240,457	(29,535)	89%
<b>ICS System Surplus / (Deficit)</b>	<b>530,774</b>	<b>372,109</b>	<b>(158,665)</b>	<b>70%</b>

#### 6. Capital

- 6.1 The agreement of the system control total incorporated a £10.0m reduction in the capital envelope which was split on a fair shares basis with the revised plan being ratified by the Capital Oversight Group (COG).
- 6.2 The provider capital envelope for 2024-25 is £139.7m and providers spent £137.3m, which is a small underspend of £2.4m against the allocation and £2.2m less than plan. **Table 3** summarises the actual spend for each organisation.

**Table 3: Charge against Capital Allocation (including IFRS16)**

Provider Charge against Capital Allocation (including impact of IFRS16)	Final Outturn : Month 1-12		
	Plan	Actual	Variance Favourable / (Adverse)
	£000	£000	£000
Blackpool Teaching Hospitals NHS FT	21,870	19,700	(2,170)
East Lancashire Hospitals NHS Trust	28,660	28,200	(460)
Lancashire & South Cumbria NHS FT	14,165	14,165	0
Lancashire Teaching Hospitals NHS FT	30,830	30,820	(10)
North West Ambulance Service NHSE Trust	29,385	29,635	250
University Hospitals of Morecambe Bay NHS	14,590	14,790	200
<b>Provider Total</b>	<b>139,500</b>	<b>137,310</b>	<b>(2,190)</b>
<b>Total Provider Allocation</b>	<b>139,660</b>	<b>139,660</b>	<b>0</b>
<b>Forecast Variance to Allocation</b>	<b>160</b>	<b>2,350</b>	<b>2,190</b>

## 7. Recommendations

- 7.1 The Lancashire and South Cumbria ICB is asked to note the content of this report for the full financial year ending 31 March 2025.

**Stephen Downs**  
**Acting Chief Finance Officer**