

Integrated Care Board

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| Date of meeting | 22 May 2025 |
| Title of paper | Chair's Board Report |
| Presented by | Emma Woollett, Chair, Integrated Care Board |
| Author | Debra Atkinson, Company Secretary/Director of Governance Maria Louca, Senior Assistant/Corporate Affairs Manager |
| Agenda item | 6 |
| Confidential | No |

Executive summary

This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.

The report includes key areas to consider over that period and will be enhanced where appropriate by a verbal update where things have occurred after the report was published.

Recommendations

The Lancashire and South Cumbria Integrated Care Board is requested to note the updates provided.

| Which Strategic Objective/s does the report relate to: | | Tick |
|--|--|------|
| SO1 | Improve quality, including safety, clinical outcomes, and patient experience | ✓ |
| SO2 | To equalise opportunities and clinical outcomes across the area | ✓ |
| SO3 | Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees | ✓ |
| SO4 | Meet financial targets and deliver improved productivity | ✓ |
| SO5 | Meet national and locally determined performance standards and targets | ✓ |
| SO6 | To develop and implement ambitious, deliverable strategies | ✓ |

Implications

| | Yes | No | N/A | Comments |
|---|-----|----|-----|----------|
| Associated risks | | | ✓ | |
| Are associated risks detailed on the ICB Risk Register? | | | ✓ | |
| Financial Implications | | | ✓ | |

Where paper has been discussed (list other committees/forums that have discussed this paper)

| Meeting | Date | Outcomes |
|---------|------|----------|
| N/A | N/A | |

Conflicts of interest associated with this report

N/A

| Impact assessments | | | | |
|--|-----|----|-----|----------|
| | Yes | No | N/A | Comments |
| Quality impact assessment completed | | | ✓ | |
| Equality impact assessment completed | | | ✓ | |
| Data privacy impact assessment completed | | | ✓ | |

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| Report authorised by: | Emma Woollett, Chair, Integrated Care Board |
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Integrated Care Board – 22 May 2025

Chair's Board Report

1. Introduction

- 1.1. This report aims to provide an update for the Board on the engagement and work undertaken by the Chair and any current and pertinent issues.
- 1.2. The report includes key areas to consider over that period and will be enhanced where appropriate by a verbal update where things have occurred after the report was published.
- 1.3. It will incorporate any major updates on ICB, and system governance and any decisions made under Chair's action for ratification by the board.

2. Engagement

- 2.1. Since our last board meeting in March, I've had the opportunity to spend time meeting with Lancashire's chief executive officer Mark Wynn, Cllr Michael Green and Dr Sakthi Karunanithi, Director of public health, wellbeing and communities to discuss some of the challenges as well as the potential opportunities.
- 2.2. During this visit we spent time visiting West View Leisure Centre and Minerva Health Centre. The passion exuded for maximising the opportunities to work across organisations was inspirational.
- 2.3. In my previous report I mentioned about being involved in the appointment process for a new chair of University Hospitals of Morecambe Bay NHS Foundation Trust. I'm pleased to announce that Andrew Stephenson CBE has been appointed and will commence in post at the end of this month.
- 2.4. In my last report I also mentioned about being involved in the appointment process for the new chair of North West Ambulance Service NHS Trust. We have made a recommendation for this appointment which this now with NHS England for approval.
- 2.5. I continue my regular discussions with provider chairs across Lancashire and South Cumbria. These are important opportunities to share issues, but also to discuss how we continue to look at working more effectively and improve the governance across the system.

3. Governance

- 3.1. A full review of the board's committee structure was approved at the last board meeting. During April, the new committees were established and each of these have now met and will report into the Board. I am confident that the reviewed

committees will help strengthen the governance of the ICB and help us to make fast progress in delivering improvements which benefit our local communities.

- 3.2. The ICB remains part of the National Recovery Support Programme, with the scope of this work being focused on Governance and Leadership. The ICB is expecting an outcome report from NHS England at the end of this month (May) and the outcomes of this, and the ICB's progress and plans in response to the findings will be brought to the next Board meeting in July along with progress against our enforcement undertakings.
- 3.3. I wanted to provide an update on our governance arrangement for the reconfiguration of the ICB. Sam Proffitt has included an update in the Chief Executive's Report on what this means for Lancashire and South Cumbria ICB and our intention is to take a function-led approach to make sure the form of the new organisation is appropriate for delivering the future purpose of the ICB. What is clear is that we expect these changes to result in a very different organisation in the future to what we have now.
- 3.4. To support this transition an ICB Reconfiguration Advisory Group has been established, chaired by myself and includes non-executive and executive members with the primary purpose being to ensure clear principles for the organisational redesign, and that plans and timescales are in place to enable the transition of the ICB from its current state, meeting our 47 per cent reduction in running and programme costs. The group will be time-limited to oversee the implementation of the above, with the delivery of the asks being the responsibility of the ICB executive
- 3.5. Further to the publication of the 'Model ICB – Blueprint' a transition committee will be formed to replace this group.

4. Board

- 4.1. Kevin Lavery stepped down as Chief Executive Officer from 30 April 2025. I would like to personally thank Kevin for all his work and support in leading this organisation.
- 4.2. I'm pleased to confirm that Sam Proffitt will take on the role of Acting Chief Executive for the ICB for a period of 6 to 9 months, whilst a substantive appointment is made. Sam is committed to doing everything she can during this transition period to progress our work and bring clarity and implement into the delivery of our plans, and I would like to thank her for taking on this role and for her commitment.
- 4.3. As Sam steps into the Acting Chief Executive role, Stephen Downs will take on the role of Acting Chief Finance Officer. I would like to welcome Stephen to our board.
- 4.4. I'd also like to welcome Andy Knox, as our Acting Chief Medical Officer and to thank Andy Curran for his contribution in the role over March and April.

- 4.5. I have already commenced the process for recruiting a new Chief Executive. Given the extent of change we face, it is of course important to provide clarity and stability as early as possible. Following appointment of a substantive Chief Executive, we will progress with recruitment for other key board positions, but in the meantime, I am confident that the individuals we have in the executive team today are fully committed to and more than capable of taking forward our plans at pace.
- 4.6. In terms of non-executive members, I am pleased to confirm that from 1 April 2025 Sheena Cumiskey has taken the role of ICB Deputy Chair. Sheena will also remain as the ICB's Senior Independent Director (SID).
- 4.7. I am also delighted to confirm and welcome two new non-executive appointments. Steve Igoe, as non-executive member of the board, and chair of the Finance and Contracting Committee, and Steve Spill, as associate non-executive member. Steve Spill will join Quality and Outcomes Committee and Audit Committee.

5. Recommendations

5.1. The Board is requested to:

- Note the contents of the report.
- Receive a further report at its meeting in July 2025

Emma Woollett
13 May 2025