

Integrated Care Board

Date of meeting	19 March 2025
Title of paper	Report concerning matters considered in Private Board meetings held between 15 January - 5 March 2025 (inclusive)
Presented by	Debra Atkinson Company Secretary / Director of Corporate Governance
Author	Debra Atkinson Company Secretary / Director of Corporate Governance
Agenda item	19
Confidential	No

Executive summary

In line with the ICB's Standing Orders, the Board conducts its meetings in public.

The Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.

In accordance with the above, the board has met in private on 6 occasions between 15 January - 5 March 2025 (inclusive). Of these 4 were extraordinary meetings to consider emerging or urgent business.

This Chair's Report is a standing agenda item, for the purposes of transparency and accountability and sets out the matters that the Board considered during those private meetings.

Recommendations

The board is requested to:

- Note the contents of the report which provides a summary of the key matters considered by the board at meetings held in private between January – March 2025.

Which Strategic Objective/s does the report relate to:

Tick

SO1	Improve quality, including safety, clinical outcomes, and patient experience	✓
SO2	To equalise opportunities and clinical outcomes across the area	✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	✓
SO4	Meet financial targets and deliver improved productivity	✓
SO5	Meet national and locally determined performance standards and targets	✓
SO6	To develop and implement ambitious, deliverable strategies	✓

Implications

	Yes	No	N/A	Comments
Associated risks	✓			Outlined within the report

Are associated risks detailed on the ICB Risk Register?	✓			The management of the associated risks is detailed within the Board Assurance Framework (BAF-001, BAF-004, BAF-005)
Financial Implications	✓			Outlined within the report
Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Dates			Outcomes
Private Meetings of the ICB board	As outlined within the report			As outlined within the report
Conflicts of interest associated with this report				
Not applicable				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed			✓	Not required for the summary report
Equality impact assessment completed			✓	Not required for the summary report
Data privacy impact assessment completed			✓	Not required for the summary report

Report authorised by:	Emma Woollett, ICB Chair
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Integrated Care Board – March 2025

Chair's Report to the Board concerning matters considered in Private Board Meetings held between 15 January – 5 March 2025 (inclusive)

1. Introduction

- 1.1. The purpose of this report is to present a summary of the key matters and items of business which have been reserved for discussion within the private board meetings of the Lancashire and South Cumbria (LSC) Integrated Care Board (ICB) during January – March 2025.
- 1.2. The ICB's Standing Orders make provision at paragraph 4.11.2 for the board to meet and discuss certain matters in private. The Public Bodies (Admissions to Meetings) Act 1960, section 1 (2) provides the legal basis for such private board meetings to ensure that matters under consideration are not prejudicial to the public interest in that they do not cause undue harm or influence the public unfairly.
- 1.3. In accordance with the above, the board has met in private on 6 occasions between January and March 2025.

2. Summary of key matters reserved for discussion in private board meetings

2.1. Part 2 meeting held in private on 15 January 2025

2.1.1. The Board **approved**:

- A proposal in relation to the provision of Wound Care Services in Morecambe Bay. The meeting was not quorate at this stage, and a Chair's action was taken and reported at the private board on 22 January 2025.
- The minutes the Part 2/Extraordinary Primary Care Commissioning Committee held on 28 October 2024 and 25 November 2024.

2.1.2. The Board:

- **Considered** the General Practice LES Commissioning Plan and intentions for 2025/26 and approved the approach to implement the long-term condition element of the proposed Local Enhanced Services commission plan and requested further information on the remaining intentions to be considered at the extraordinary board meeting on Wednesday 22 January 2025
- **Considered** a part 2 Quality Committee Escalation and Assurance Report in relation to maternity services and requested an update provided at a future ICB Board (*Agenda for Board meeting in Public on 19 March Board*)
- **Considered** the ICB's financial position including the work to mitigate the financial risk and review of 2024/25 QIPP progress in-year.
- **Noted** an update in relation NHS England Interventions
- **Noted** progress against the 2025/26 draft plan submission.
- **Noted** an update on Commissioning Intentions and Acute Block Contract Review

2.2 Extraordinary Meeting held in private held on 22 January 2025

2.2.1 The board:

- **Ratified** the Chair and Chief Executive Action in relation to the provision of Wound Care Services in Morecambe Bay.
- **Considered** an update on the financial outturn position 2024/25 (9+3 Forecast Outturn)
- **Considered** an update on GP LES consistent commissioning and noted the detailed analysis of planned service shifts and transformation savings, and that detailed commissioning intentions, oversight and governance arrangements to be received at the March 2025 Board in public.
- **Considered** the 2025/26 plan and resolved to receive regular updated across all areas, with a full set of commissioning intentions to be presented to the March 2025 Board in public.

2.3 Part 2 meeting held in private on 12 February 2025

2.3.1 The board **approved** recommendations in relation to disputes requiring resolution with Lancashire County Council

2.3.2 The board:

- **Considered** the All Age Continuing Health Care (AACC) Rapid Improvement and noted the work to date in order to develop the 2025/26 QIPP plan.
- **Noted** the work to date on the commissioning operating model and quantifiable commissioning intention for 2025/26.
- **Noted** the first iteration of the draft 2025/26 ICB Budget and Plan and progress to date with commissioning intentions. Further iteration to be provided at the meeting on 19 and 24 February.

2.4 Extraordinary Meeting held in Private on 19 February 2025

2.4.1 The board:

- **Supported** the NHS England draft enforcement undertakings and the detail within the letter dated 4 February 2025, and that these be signed and returned by the Chair and the Chief Executive by 19 February 2024. Information was awaited in relation to the agreed NOF segment 4 exit criteria and that there would be regular updated on progress.
- **Considered** the second iteration of the draft 2025/26 plan
- **Considered** learning from 2024/25

2.5 Extraordinary Meeting held in Private on 25 February 2025

2.5.1 The board:

- **Considered** the ICB's draft 2025/26 plan submission and **agreed** the recommendations proposed to minimise the financial gap and the actions proposed to address the gap.
- **Considered** an update on the 2025/26 Commissioning Intentions and implementation timescales for the Commissioning Operating Model and were

assured in relation to interim solutions to support the commissioning function and a strategic statement of intent in relation to clinical services.

- **Noted** progress against the ICB's Improvement and Assurance Group actions and requested a session to be held at a board seminar relating to risk management and appetite.
- **Noted** that early recommendations for transforming community services would be received in March 2025 and a strategic statement of intent in relation to clinical services.

2.6 **Extraordinary Meeting held in Private on 5 March 2025**

2.6.1 The board:

- **Considered** the ICB's year-end forecast outturn and noted the decisions taken and the controls and oversight in place over 2024/25 to achieve the forecast outturn position.
- **Considered** an update report on AACC indicative 2025/26 Budget and QIPP and risks identified. The Board approved in principle a request to develop a detailed proposal to support delivery of cost improvement, enhanced control environments, workforce productivity and operational efficiency.
- **Noted** an update on a 3-phase system stakeholder engagement plan for 2025/26.

3. **Recommendations**

3.1 The board is asked to:

- Note the contents of the report which provides a summary of the key matters considered by the board at meetings held in private between 15 January – 5 March 2025 (inclusive)

Emma Wollett

Chair