Local Authorities Appendix C

Strategy

System partnership

Health and **Wellbeing Boards**

Blackburn with Darwen Blackpool Lancashire Cumberland Westmorland & Furness North Yorkshire

Agree the health and wellbeing strategy for each area



Jointly convened by local authorities and ICB

Agrees integrated care strategy for Lancashire and South Cumbria

Complements place-based working and partnerships, developing relationships and tackling issues that are better addressed on a bigger area

Includes wide range of stakeholders



Strategy

Lancashire and South Cumbria Integrated Care Board

NHS England

Develop a plan to meet the health and healthcare needs of the population, allocate resources to deliver the plan, and arrange for the provision of health services in line with the allocated resources

Lead the system implementation of people priorities, data and digital, and estates

Use data and digital capabilities to understand local priorities, track delivery, monitor and address unwarranted variation and health inequalities, and drive continuous improvement

Ensure the NHS plays its full part in socioeconomic development and environmental sustainability

Plan for, respond to, and lead recovery from incidents

Manage functions delegated from NHS England and NHS Improvement

Assurance

Establish governance arrangements to support accountability for whole-system delivery and performance

System-wide responsibilities

Assurance



Delegations

Delivery mechanisms

Place Based Partnerships

Multi-stakeholder partnerships delivering integrated health and care within each place

Provider Collaborative

Acute, community and Mental Health, Learning Disabilities & Autism

Locally determined committees of the ICB

Quality and Outcomes Committee

Provide assurance that the ICB is delivering its functions and meeting its statutory requirements with regard to continuous quality improvements.

Scrutinise ICB performance against mandated national and regional metrics as well as locally agreed indicators and metric that ensure the ICB is meeting its defined objectives insofar as they relate to quality and safety, access to services and patient experience.

Finance and Contracting Committee

Scrutinise arrangements for ensuring the delivery of the ICB's statutory financial duties in line with sections 223GB to 223M of the NHS Act 2006 (as amended by the Health and Care Act 2022).

Oversee and scrutinise the ICB's arrangements for development and delivery in relation to the annual budget and operational plan

Oversee and scrutinise the ICB's financial management framework

Scrutinise the ICB's financial/investment plans in relation to estates, environmental sustainability (including statutory duties as to climate change) and data and digital

Oversee and scrutinise performance against contracted activity

Scrutinise any negative variation of performance and activity of non-healthcare contracts

Statutory committees of the ICB

Delegations

Audit Committee

Independent and objective view of ICB's compliance with statutory responsibilities.

Responsible for arranging appropriate internal and external audit

Remuneration Committee

Responsible for matters relating to remuneration, fees and other allowances (including pension schemes) for employees and other individuals who provide services to the ICB

People and Culture Committee

Provide assurance that people functions and responsibilities are delivered by the ICB as an employer, and that the ICB is working collaboratively with other partners across the system.

Ensure that the ten people functions and the strategic priorities in the NHS People Plan are delivered.

Seek assurance on arrangements for ensuring promotion of research as an essential function for continuous improvement and oversee and monitor delivery of the work of the Research and Innovation Collaborative.

Executive Committee

Provide effective leadership and direction to the work of the ICB, coordinating and directing the operations of the ICB in accordance with the strategic direction set by the ICB Board, ensuring delivery on behalf of the ICB Board

Ensure the development and delivery of the organisational and system-wide priorities and plans, coordinating and directing the operations of the ICB in accordance with the strategic direction set by the ICB Board. The duties of the executive committee will be driven by the ICB's strategic objectives and the associated risks



V5.1 Unpublished Functions and Decisions Map March 2025