

Key Messages from the Joint Committee of Clinical Commissioning Groups

07/06/2018

Clinical Commissioning Groups (CCGs) are NHS organisations that plan and buy health and healthcare for their communities. The Joint Committee of Clinical Commissioning Groups (JCCCG) is a meeting of the CCGs in Lancashire and South Cumbria and will be responsible for making joint decisions about any future proposals referred to it by the CCGs where a Lancashire and South Cumbria approach is required. However, most decisions about healthcare will continue to be taken locally.

The Committee is held in public and chaired by Phil Watson CBE, who is independent of the health organisations. The key messages below are from the committee meeting held on 7th June 2018 at Oswaldtwistle Mills Business and Conference Centre in Oswaldtwistle.

A glossary of terms which may support understanding the key messages below is available at www.healthierlsc.co.uk/about/glossary

Introductions

Chair Phil Watson welcomed committee members and the public in attendance. It was recognised that this was the first meeting since January as the March meeting had been cancelled as it was unable to be quorate due to adverse weather across the region and the committee was unable to meet during the pre-election period where purdah guidelines need to be adhered to.

Dr Amanda Doyle, GP and Chief Officer for Healthier Lancashire and South Cumbria, confirmed that Lancashire and South Cumbria is one of the first areas in the country now operating as a shadow integrated care system. Dr Doyle announced a number of ICS executive appointments including:

- Gary Raphael - Executive Lead for Finance and Investment
- Andrew Bennett - Executive Lead for Commissioning
- Jackie Hanson - Director of Nursing and Care Professionals
- Talib Yaseen - Executive Lead for Transformation

Ratification of Virtual Decisions from the JCCCGs in March 2018

Following the cancellation of the JCCCGs meeting on 1st March 2018 for reason of lack of quoracy due to adverse weather conditions, a number of decisions that were due to be discussed at the JCCCGs on 1st March were made through e-mail due to urgent associated timescales.

Perinatal Mental Health Bid (Wave 2 Transformation Fund)

As part of the Wave 2 Transformation Fund bidding process, the Perinatal Mental Health proposal was due for submission by 9th March 2018. CCG members of the Joint Committee approved submission of the bid and agreed with the proposal to complete further due diligence and affordability processes.

Children's and Young People's Emotional Wellbeing and Mental Health Transformation Plan Refresh 2017

Due to NHS England timescales for submitting and publishing the plan for Lancashire and South Cumbria, the Joint Committee was asked to endorse the contents of the plan and its submission by the end of March 2018 – this was endorsed by the committee.

Special Educational Needs and Disability (SEND) Action planning

Due to the timescales involved in submitting the required Written Statement of Action (WSOA) following the Lancashire county SEND inspection report released in January 2018, the Joint Committee received the Inspection Report and noted its implications for CCGs, Lancashire and the wider footprint. The following recommendations were agreed:

- Delegated authority for the Lead Officers related to SEND
- A clear workstream to be established for SEND together with formal accountability
- That relevant pathway work is included under this workstream to fulfil the requirements of the WSOA.
- Resources to lead the programme
- Support for the Children's Commissioners to work through the Commissioning Framework with the aim of having a more long term and robust solution to commissioning consistently for children and young people.

Commissioning Policies

As part of the ongoing review and development of clinical policies across Lancashire and South Cumbria, the Joint Committee ratified the policies outlined below:

- Policy for Dilatation and Curettage
- Policy for Hysteroscopy
- Policy for Hip Arthroscopy
- Policy for Cosmetic Procedures

Commissioning Development

In January 2018, the Joint Committee approved the commissioning development framework and supported its application to the commissioning of mental health services. The framework set out the future development of commissioning arrangements on a place based model which works at three levels: Lancashire and South Cumbria (collective), local health and care partnership, and a neighbourhood level.

As the implementation of the mental health recommendations has continued, six workstreams have worked to apply the place-based framework to the commissioning of Children's services; Urgent & Emergency Care; services to people with Learning Disabilities and Autism; Primary Care/Out of Hospital services; Continuing Healthcare; and Cancer services. Extensive engagement has been undertaken by the workstreams across CCGs and other commissioners, clinicians, providers, Local Authorities, the CSU and NHS England.

A paper was presented to the committee to update the JCCCGs on the development and implementation of the framework since January, including the mobilisation of recommendations for Mental Health and to report on the recommendations of the six further work groups on their priorities for commissioning at the three place-based levels. The paper was noted and proposals for effective commissioning arrangements for each workstream were approved. An update on the implementation process was agreed to be received in December 2018.

Special Educational Needs and Disabilities (SEND) update

Mark Youlton, Chief Executive of East Lancashire CCG, presented an update report on the submission of the Written Statement of Action (WSOA) following the Lancashire County SEND Inspection in November 2017 and the progress being made to address the issues raised.

The report highlighted significant work to develop the WSoA that has occurred since the report was received by the Joint Committee in January – the WSoA divides the 12 required areas of improvement into five workstreams:

- Strategy
- Commissioning and Access to Provision
- Engagement
- Identifying and Meeting Need
- Improving Outcomes

The actions in the plan are high level and each has an associated outcome measures. As part of the Ofsted and CQC response to the WSoA, we were asked to amend some of the outcomes to make them more child and family impact-centred - this has been undertaken.

Whilst some engagement was undertaken with parents, young people, providers and schools as part of the development process, it is recognised that this process is not yet complete and more detailed engagement will be undertaken by each of the workstreams as it develops its more detailed plan.

Mental Health update

Paul Hopley, Deputy Director for Mental Health for Healthier Lancashire and South Cumbria, presented a paper to update on the progress of the Mental Health Integrated Care System Mobilisation Plan, which was agreed at the Joint Committee of Clinical Commissioning Groups (JCCCG) in January 2018 as part of the 'Mental Health Commissioning Development: Mobilisation and Next Steps' paper. The update was noted and has been summarised below:

Key achievements and developments include:

- The agreement of finalised proposed planning geographies
- Partnership working with Public Health to develop a high-level MH needs assessment
- The establishment of a Mental Health Directors of Finance/Commissioning Steering Group accountable for the development of an ICS Mental Health investment plan
- The commencement of work to map all of the contracts currently in place across Lancashire and South Cumbria related to Mental Health (all-age) or Learning Disability and Autism Spectrum Disorders (LD&ASD)
- The completion of an initial scoping exercise to map the key commissioning workforce and commission support functions across Mental Health (all-age) and LD&ASD
- The development of a formalised Governance Structure

High Level Risks Identified:

- Planning Geographies have been agreed separately across the three Mental Health portfolio areas and these will need to be aligned
- Mental Health Directors of Finance/Commissioning Steering Group is limited to Adult Mental Health services. To give a fuller picture of investment, Children and Young Peoples Mental Health and Wellbeing (CYPMH&WB) investment will also need to be considered
- Commissioning workforce is currently an area of risk as there are a number of Adult Mental Health commissioners who have left their post within the previous 6 months and these have not all been directly replaced due to the ongoing commissioning workforce engagement

(equating to 40% reduction). There is also the potential for delays in new ways of working being embedded due to formal HR consultation being required if the scoping exercise highlights high level changes are required.

Questions from members of the public

Members of the public in attendance were given the opportunity to ask questions. It was agreed that the public drop in sessions ahead of the meeting are an opportunity for members of the public to ask questions relating to items that both are and are not on the Joint Committee of CCGs agenda.

Questions regarding commissioning of mental health services were responded to after the meeting by Paul Hopley.